

THE SINGAPORE CHESHIRE HOME

59TH ANNUAL REPORT

FOR YEAR ENDED 31 MARCH 2017



THE CHESHIRE HOME STORY



The Singapore Cheshire Home was formerly known as Cheshire Homes Singapore. The Home which opened its doors on 23 December 1957, was founded by the late Group Captain Lord Leonard Cheshire, VC, OM, DSO, DFC.

In 1948, Cheshire, who had left the Royal Air Force after World War II as its most decorated bomber pilot and youngest Group Captain, heard that an ex-serviceman whom he knew, was dying from cancer. His hospital bed was needed for curable cases and he had nowhere to go. Cheshire took the man into his own home, a large house in the country, and personally nursed him until he died. Others in need soon followed and with the help of a committee of sympathetic friends, Cheshire turned his house into the first "Cheshire Home". Thus the seed was planted.

The Singapore Cheshire Home was the first to be established in Southeast Asia and the Far East following Cheshire's visit in November 1956.

There are more than 250 similar Cheshire Homes spread over 54 countries that are affiliated to the Leonard Cheshire Disability. This includes Homes in China, Hong Kong, Indonesia, Japan, Malaysia, the Philippines, Thailand and Papua New Guinea. The widespread network has grown out of Leonard Cheshire's personal concern for one man's predicament.

OBJECTS

To provide accommodation (to be run as far as possible on the lines of a Home and not an Institution) for the care, treatment, nursing and general well-being of men, women and children of all classes and communities regardless of creed who are chronically ill or are permanently disabled and who are without any means or resources or are of limited means and resources.

The Home has the capacity to accommodate 86 residents and four respite cases. It caters in particular, for the young adult and the middle-aged, those in the age group 16-55 years.

"As we see it, a Cheshire Home should be a place of shelter physically and of encouragement spiritually; a place in which the residents can acquire a sense of belonging and ownership by contributing in any way within their capabilities to its functioning and development; a place to share with others and from which to gain confidence and develop independence and interests; a place of hopeful endeavour and not of passive disinterest."

The Singapore Declaration at the First International Conference of the Cheshire Foundation held in London, July 1969.

CORPORATE INFORMATION

The Singapore Cheshire Home is a private, non-profit making company limited by guarantee and not having a share capital. It is a member of the National Council of Social Service's Central Fund Scheme, is authorised to receive tax-exempt donations and to issue tax-exempt receipts for outright cash donations. It is a registered charity under the Charities Act.

Unique Entity No. 195700160W | Charities Act Registration No. 0008

Registered Address 159 Serangoon Garden Way, Singapore 556056

Tel (65) 6284 0966 | **Fax** (65) 6284 2782 | **Email Address** admin@cheshirehome.org.sg

Website www.cheshirehome.org.sg

Banker Hongkong and Shanghai Banking Corporation

Auditor KPMG LLP

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Founder: The Late Group Captain Lord Leonard Cheshire VC, OM, DSO, DFC

Vice Patron: Mrs E W Barker



Standing: (L to R) Dr Jenny Soon, Mrs Grace Chan, Mrs Judy Chok, Mrs Vivien Loh, Ms Sheila Lim

Seated: (L to R) Mr Kong Yong Yeo, Mrs Chan Chooi Ling (Chairman), Mr Ho Soo Foo (Vice-Chairman), Mr Ong Chong Hock

Absent: Mr Ramani Muniyandi, Mr Peter Tan S.C, Mr Saw Jin Hong, Mrs Sally Thia, Mrs Ng Siew Mun

NAMES OF COUNCIL MEMBERS

Chairman	Mrs Chan Chooi Ling, PBM <i>joined 25/4/1960, Retiree</i>
Vice-Chairman	Mr Ho Soo Foo <i>joined 28/9/1998, Businessman</i>
Honorary Secretary	Ms Sheila Lim <i>joined 1/11/2010, Arbitrator</i>
Honorary Treasurer	Mr Ong Chong Hock <i>joined 5/12/2016, Senior Manager</i>
Honorary Legal Adviser	Mr Ramani Muniyandi <i>joined 29/10/2015, Lawyer</i>
Members	Mrs Judy Chok <i>joined 13/06/1990, Retiree</i>
	Mr Kong Yong Yeo <i>joined 10/05/1983, ED & COO</i>
	Dr Jenny Lee Soon <i>joined 13/06/1990, Businesswoman</i>
	Mrs Vivien Loh <i>joined 26/10/1983, Retiree</i>
	Mrs Ng Siew Mun <i>joined 20/10/2015, Businesswoman</i>
	Mrs Sally Thia <i>joined 1/6/2012, Retiree</i>
	Mr Saw Jin Hong <i>joined 29/10/2015, Businessman</i>
	Mr Peter Tan S.C <i>joined 5/12/2016, Businessman</i>

CONSULTANTS AND ADVISERS

Honorary Medical Advisors

Dr Ling Ngan Ngieng, PBM
*M.B.B.S.(MAL), F.R.C.O.G(LON), F.R.C.S.(GLAS),
FAM.(S) F.A.C.S.(AMERICA)*

Dr Elaine Tan
MBBS, M MED (Family Med.)

Honorary Dietician
Mrs Magdalene Cheong
Dip.Diet.(UK) SRD&RDS

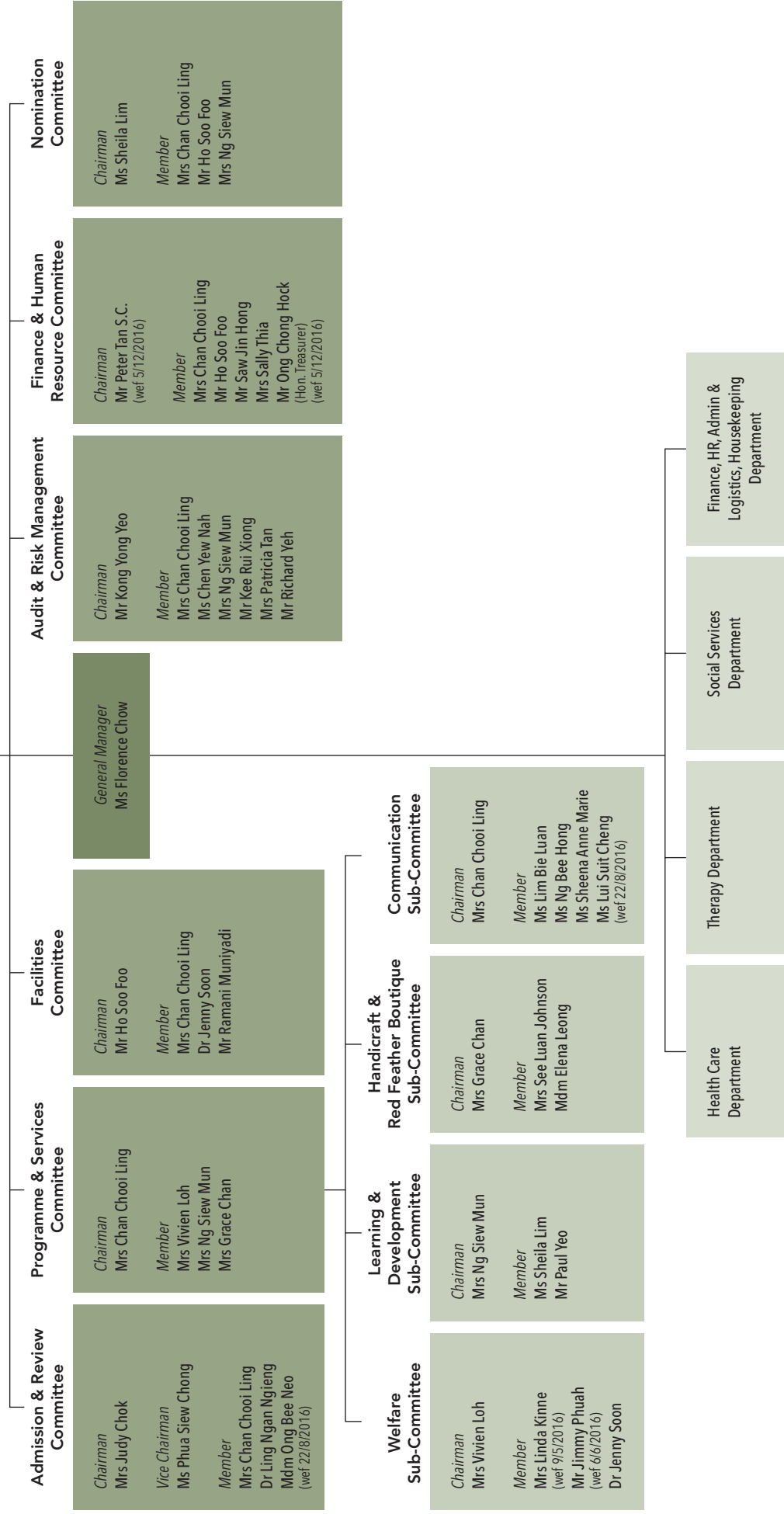
Honorary Dental Surgeon
Dr Fred Yeoh Cheong Ee
B.D.S.

Honorary Urologist
Prof. Foo Keng Tatt
MBBS, R.R.C.S(Ed)

Honorary Occupational Therapist
Mr Ho Meng Jang
Dip. OT PPA(G)

ORGANISATION STRUCTURE

COUNCIL OF GOVERNORS



CHAIRMAN'S MESSAGE

For The Year Ended 31 March 2017



The Council of Governors is pleased to see fulfillment of the Home's objectives over the past year.

Our holistic and quality care has improved lives and benefitted residents as well as clients in many different ways. It is a notable achievement when we helped residents gained independence, discharged from the Home and live in the community again. We are also encouraged when potential employers recognise the abilities in our residents and more employment opportunities, both open-market and in-house sub-contract work, are now available to them.

Good governance and management give confidence to our donors, sponsors and volunteers. During the year, our financial policies and procedures were audited and validated by external Consultants. Our Whistle-blowing policy and Staff Code of Conduct have also been put in place. The reports of the General Manager and Staff will give an insightful account of the operations, programmes and services in the Home.

The Home received lower donations in the year and continue to benefit from the dollar-for-dollar matching grant administered by the Community Silver Trust which is managed by the Ministry of Health. We will continue to be prudent in our financial management.

Going forward, we remain committed to help improve lives of the physically challenged and disadvantaged in our community. Together with our partners and supporters, we are confident to overcome the challenges ahead.

I wish to express my warmest appreciation to the following:

- Mrs E.W. Barker, our distinguished Vice-Patron for her continued patronage;
- My fellow Council members, Committee and Sub-Committee members;
- Honorary Advisers and Consultants;
- The National Council of Social Service (NCSS), the Ministry of Social and Family Development (MSF) and Community Silver Trust (CST) for their great support, advice and assistance;
- Our Generous Donors, Sponsors, Volunteers and Supporters for their unstinting support and
- Our General Manager, Chief Nursing Officer and all staff for their care and commitment to the well-being of our beneficiaries.

Chan Chooi Ling

Mrs Chan Chooi Ling PBM
Chairman
Council of Governors

GENERAL MANAGER'S REPORT

For The Year Ended 31 March 2017

In the past year, the Home continued to provide high quality holistic care for its 78 Residents, 28 Day care clients and eight Respite clients.

Of significance is the success story of three residents who are now living independently in the community. They were admitted to the Home as a "last resort" and "it was in his/her best interest" in accordance with the Ministry of Social and Family Development (MSF) Service Model for Home for Adults with Disabilities. Nevertheless, it has always been their intention to live independently in the community. The Home's interdisciplinary team dutifully developed and implemented their individual care plan tailored for independent living. Apart from training in independent living, various forms of assistance plans and support services are also critical and will have to be in place to ensure their smooth and seamless transition to living in the community again. We wished them well in life's next journey and have been in touch with them regularly since their discharge. Indeed, we are happy to see them come to visit friends they made while staying in the Home. The Home will continue to identify and help those high functioning residents who wish to lead independent lives in the community to achieve their goals.

Every employment opportunity to engage our residents' time more meaningfully, and to help them earn some pocket money is a bonus. We are grateful that their employers have the confidence in them, recognised their abilities and potential, and have given them a more fulfilling life. As always, we will continue to explore employment opportunities for our residents. Currently, we have 20 residents in employment as compared to 18 residents in the previous year.

We continued to review the relevancy of our programmes and activities to ensure that it meets the many different needs of our residents and clients, as well as to improve the quality of service delivery.

Our operational efficiency was enhanced when we implemented the Time Management Software to replace the Clinic manual roster and 15 units of Personal Computers were replaced under the Digitalisation project.

In Appreciation - The staff and I would like to thank our Chairman, Council of Governors, Committee and Sub-Committee members, Community Partners, Donors, Sponsors, Volunteers, Friends and our beneficiaries for your kind understanding, co-operation and unwavering support.

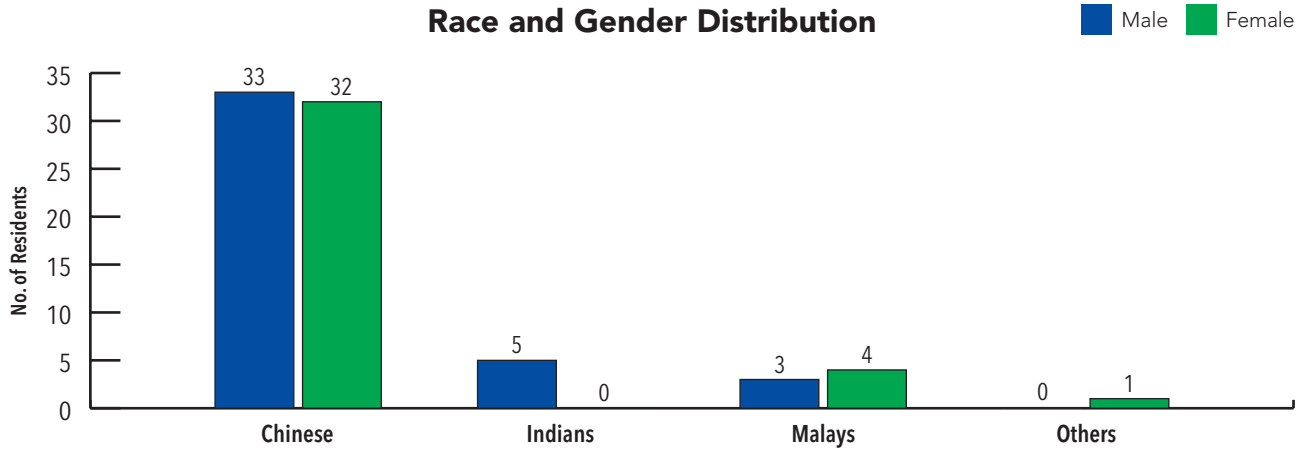


Ms Florence Chow
General Manager

WHO ARE OUR BENEFICIARIES

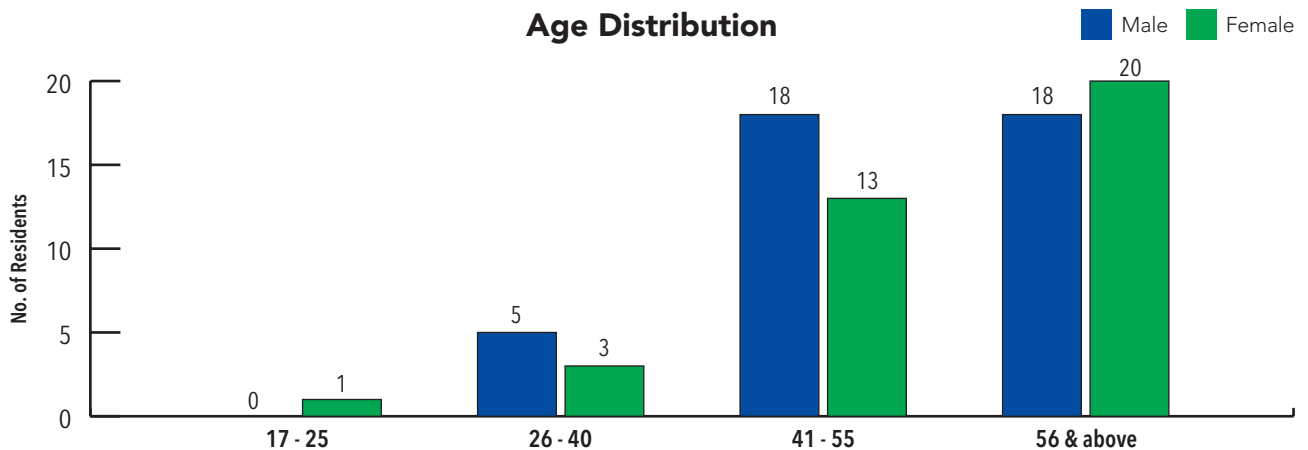
Population

During the year, we had a total number of 78 residents in our care.



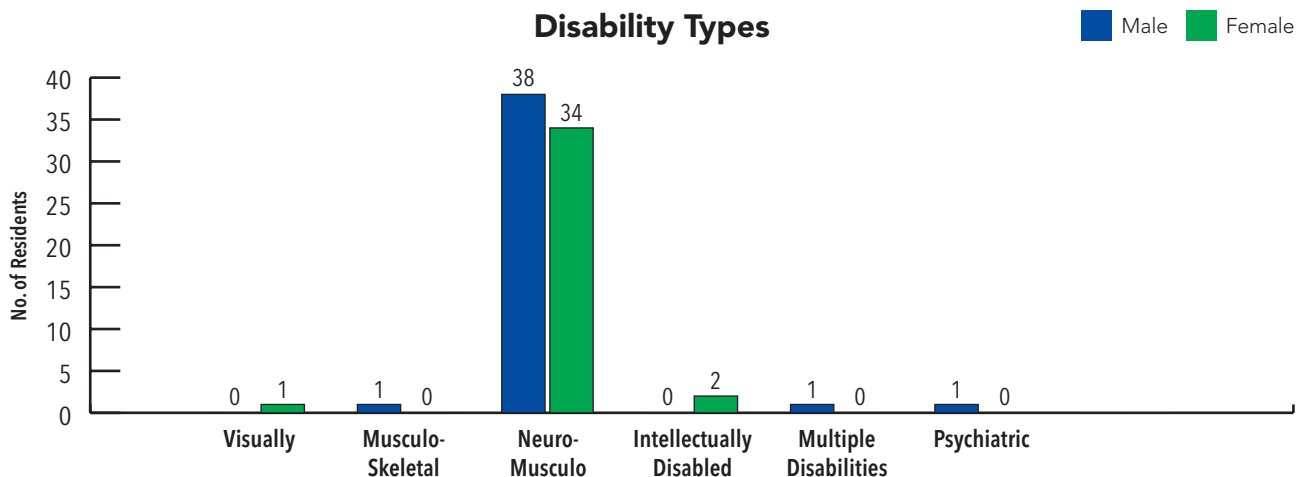
Age Distribution

As most of our residents have been staying in Cheshire Home on an average for 26 years, the median age of our residents is 41-55 years.



Types of Disability

The majority of our residents suffer from various neuro-musculo disabilities with a small number with other disabilities.



OUR BENEFICIARIES

Two-Year Care Summary

Residential Care Programme

As at 31 March 2017, we have in our care 78 residents.

	FY 2015/2016	FY 2016/2017
Application/Referrals	14	8
Assessments	4	1
Admissions	7	1
Discharges	0	1
Deaths	1	1

(Three residents were discharged in Apr/May 2017)

Respite Care Programme

During the year, eight clients sought respite care from the Home.

	FY 2015/2016	FY 2016/2017
Application/Referrals	4	12
Assessments	4	11
Admissions	4	8
Discharges	4	7

Day Activity Centre (DAC) Programme

As at 31 March 2017, we have in our care, 28 Day Care clients

	FY 2015/2016	FY 2016/2017
Application/Referrals	5	11
Assessments	5	8
Admissions	3	5
Discharges	3	6

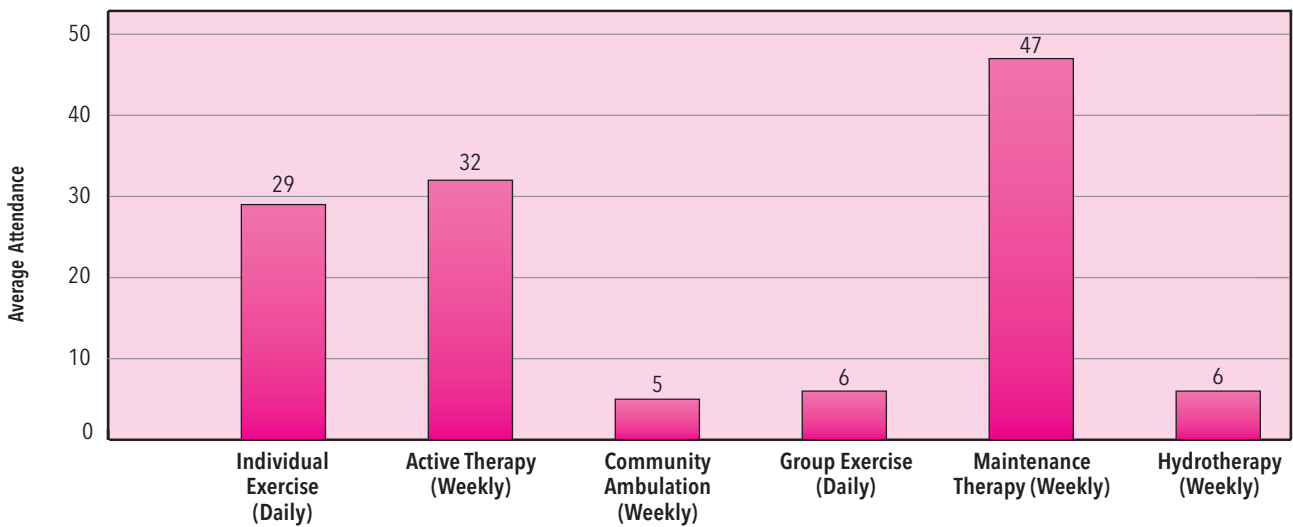
REHABILITATION SERVICES

With Occupational Therapy and Physiotherapy regimens, our residents and day care clients are able to maintain their optimum physical and mental health. Our rehab team comprises of two qualified Therapists: One Senior Occupational Therapist (OT) and One Physiotherapist (PT) who supervise seven Therapy Aides. We provide the needed physical, mental and emotional support to our clientele through exercises, indoor/outdoor activities and socialization programmes.

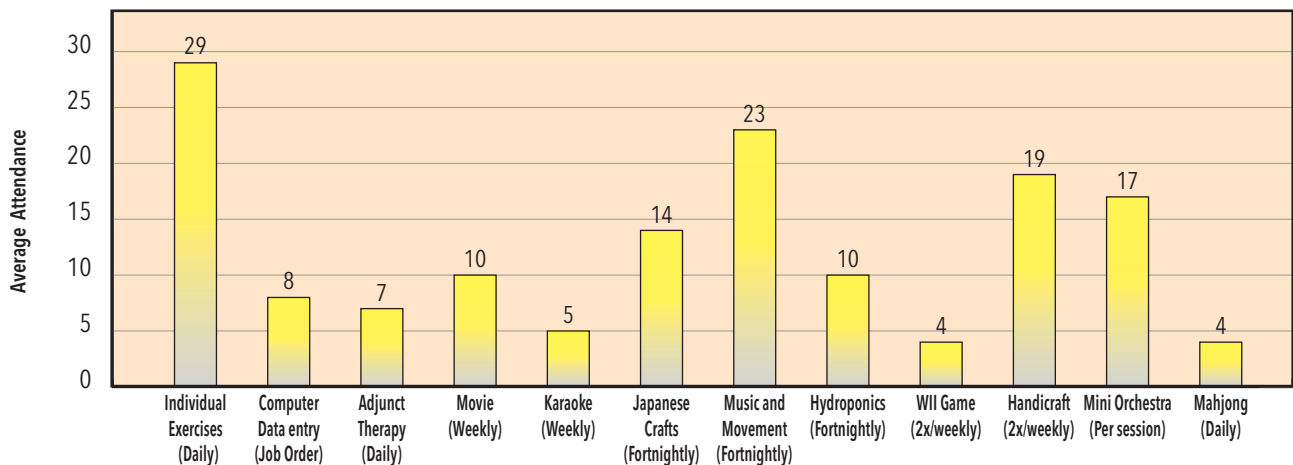
PT and OT Programmes (Residential Care)

Both PT and OT focus on providing individual therapy exercises and group activities to our residents to maintain, facilitate and enhance their overall physical and functional skills in key areas like mobility, ADL, community living skills and interpersonal skills.

PT Rehabilitation Programme (Residential Care)



OT Rehabilitation Programme (Residential Care)



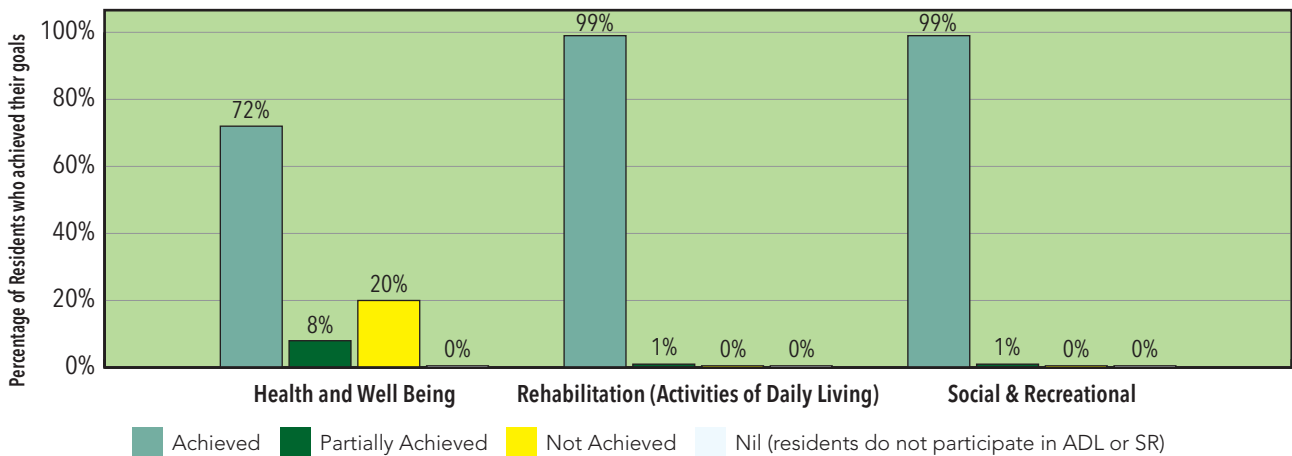
REHABILITATION SERVICES (Cont'd)

Residents' Individual Care Plans

Our multi-disciplinary team plan, implement and review the residents Individual Care plan every six months. The Chief Nursing Officer looks after the health and well being of our residents; the Physiotherapist and Occupational Therapist attend to the rehabilitation / therapy needs while the Social Services team deals with the social and recreational domain.

Of the 78 residents who have their individual care plan reviewed 72% achieved their health and well being goals, 99% achieved their rehabilitation goals and 99% achieved their social goals.

Individual Care Plan (Residential Care)



Hwa Choo doing her walking exercise while TA Aica is on standby.



Yu Leong having his passive stretching exercise to maintain range of motion.

REHABILITATION SERVICES (Cont'd)



Kim Yim enjoying
peg transfer exercise.



Hazel is assisted by TA Janine in the
active-passive trainer exercise.



Keng Soon doing the cone transfer to
improve eye-hand coordination.



Chew Huay doing transfer training
with the assistance of TA Jorie.



Jia Wei having fun playing the WII game.



Residents planting Kangkong
with help from volunteer and staff.

REHABILITATION SERVICES (Cont'd)

ELECTRO/ULTRASOUND THERAPY

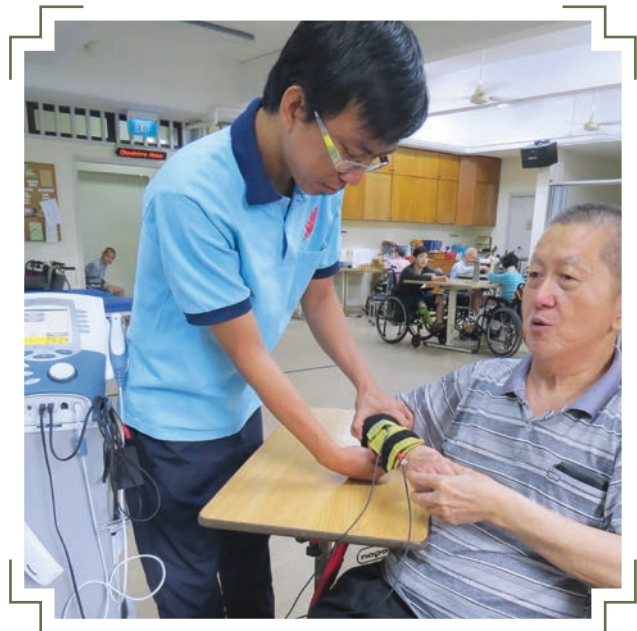
We acquired a new therapy modality – the Intellect Advance Combo which is a combination of electrotherapy and ultrasound function that provide good relief for pain management

Use of this modality is partly for re-education of muscles that has been paralyzed due to neurological deficits resulted from stroke, traumatic brain and spinal cord injuries. It can also be used for reducing edema, increase blood circulation for faster wound healing, muscle strengthening and prevent muscle wasting due to misuse.

After most injuries, there is a rapid reduction in the muscle mass or affected extremities. The muscles become weaker from non-use and sometimes stop functioning as needed. So, the treatment will teach the muscles how to act like they were before an injury. Currently eight DAC clients and ten Residents are using it regularly for muscle re-education.

Other clients and residents who suffer from acute and chronic pains have been for treatment with daily intervals until the pain subsides.

Clients and residents expressed that they felt better whenever they undergo such session. Aside from physical benefits, it also gave them some psychological boosts thinking that having such modality attached to their limbs will provide good hope for recovery.

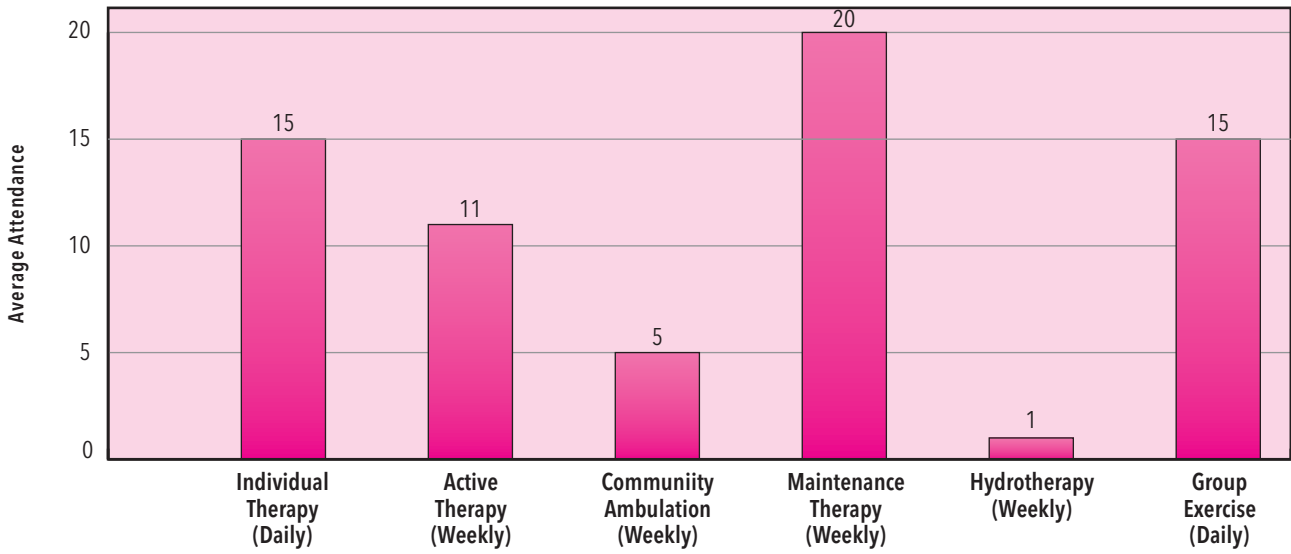


REHABILITATION SERVICES (Cont'd)

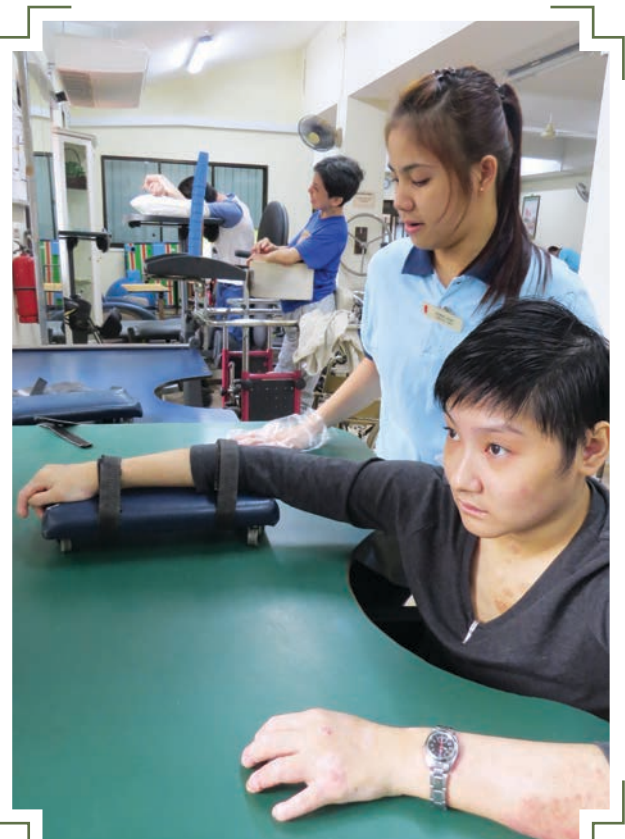
PT and OT Programmes (Day Care)

Our Day Care programme caters to those individuals with physical disabilities which require some form of rehabilitation to maintain, enhance and even improve physical and functional capabilities. Programmes are planned by qualified Therapists assisted by trained Therapy Aides. In addition, this programme helps in facilitating social interactions through games, group activities and other similar activities organized by the Home.

PT Rehabilitation Programme (Day Care)



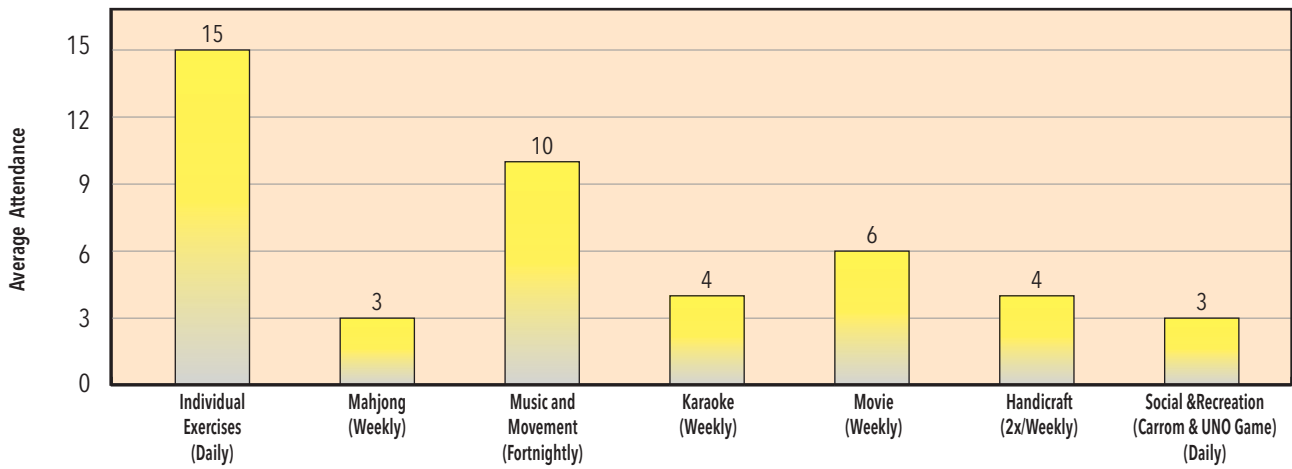
Kim Pong using the Minnesota Board to improve sensory-perceptual skills.



Skate limb exercise helps Qi Na maintain range of motion.

REHABILITATION SERVICES (Cont'd)

OT Rehabilitation Programme (Day Care)



Pulley exercise helps Yee Li increase range of motion and strength.



Kasmin having his ambulation training assisted by TA Erwin.



Serena using the Minnesota board to improve shape sorting skill.



Bilateral pulling exercise helps Kim Leng improve gross motor skills.

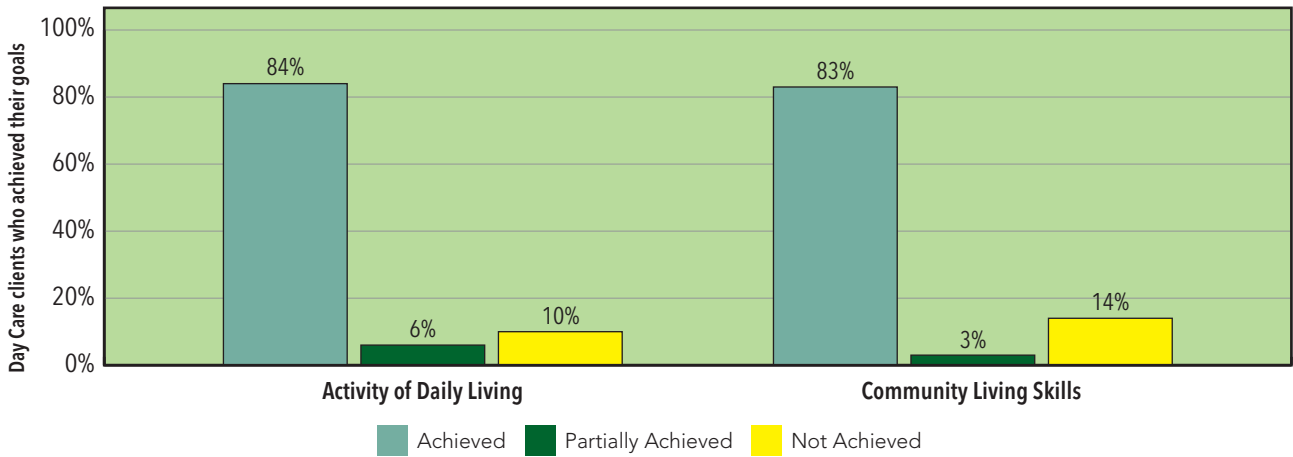
REHABILITATION SERVICES (Cont'd)

Day Care Individual Care Plans

Review of our Day Care clients' Individual Care Plans (ICP) is done every six months by the Physiotherapist and Occupational Therapist for Activity of Daily Living (ADL) and Executive (Social Service) for the Community Living Skills (CLS).

Of the 28 Day Care Clients who have their individual care plan reviewed, 84% achieved their ADL goals, 83% achieved their CLS goals.

Individual Care Plan (Day Care)



Day care clients enjoy Karaoke singing.



Day care clients enjoying a game of carrom.

SOCIAL SERVICES

Social Services

Our Social Workers offer counselling and assist residents and Day Care clients with their psychosocial, financial and emotional needs. They maintain regular contacts with residents, clients, caregivers and their family members.

Working Residents

	FY15/16	FY16/17
Open Employment	10	12
Home-Based Work	8	8

Over the year, we assisted a number of residents to find employment - both Home-Based and full-time open employment. On the other hand, some residents found employment themselves such as,

Mr Tan, who is wheelchair bound as a result of Quadriplegia with Multiple Deformities works from Home as a web programmer; Mr Zhu, wheelchair bound with spinal Muscular Atrophy is a full-time Security Engineer in a private banking department. and Mr Osland is working full-time as a HR Training Co-Ordinator in a private Company.

We hope to help our residents secure jobs that require their intelligence, education, talent and skills. We visited and held discussions with SG Enable and Social Enterprises that provide employment services for people with disabilities. Together with the external agency, we assist residents who are keen in employment to explore suitable job opportunities by assessing their vocational interest and capabilities.

In FY2016/17, we see an increase of two residents employed full-time in open employment. Both do data entry for a Social Enterprise.

Workshop and Education

As part of the work plan for FY2016/17, Social Workers conducted group work activity sessions to motivate, encourage active learning, communication and decision-making skills to residents and clients.

Educational programmes such as Lasting Power of Attorney (LPA) talk about personal welfare and finances in the event one loses mental capacity was conducted for Residents and staff. Participants learn its benefits and how they can make an LPA.

We collaborated with The Singapore Association for the Deaf and a free hearing test was conducted for the Residents, Day Activity Centre clients and staff.

Plans for FY2017/2018

The Social Service Department will continue to provide support, facilitate employment opportunities and maintain existing employment for residents. We will continue to plan and run workshops for the residents and day care clients with emphasis on community living.

SOCIAL SERVICES (Cont'd)

RESIDENTS' COMMITTEE



From left to right: Mr Osland Bin Othman, Ms Huang Lizhen, Ms Tiew Tsui Ling, Mr Tan Tiong Kien Apollo, Mr Neo Ah Her, Mr Chan Yu Leong, Mr Zhu Hai Qing Tony
Advisors: Mr Yeo Chong Choo, Ms Tay Poh Moi

EDITORIAL BOARD FOR RED FEATHER NEWSLETTER



From left to right: Mr Anton Perera Fernando, Ms Salfura Binte Alias, Mr Chan Yu Leong, Ms Noraini Bte Adnan
(Not in picture: Vinayagan s/o Mohan)

SOCIAL SERVICES (Cont'd)

Volunteer and Programme Management



National Day Parade 2016 Preview One at the new National Stadium with Mr Tan Chuan-Jin, Minister for Social and Family Development.

Singapore celebrates her 51st Birthday on Tuesday 9th August 2016 with the annual National Day Parade, which returns to Kallang for the first time in ten years. We are grateful to the NDP 2016 Organising Committee, for sixteen of our residents are able to attend the National Day Parade Preview One. For the first time, the residents were awed by the Hi-Tech performance by the participants, wearing shiny reflective clothes, to tell the story of 51 years of Nation Building in the new stadium.

The Home continue to benefit from the many volunteers and programmes from various corporates, schools and individuals during the past year. Many of our programmes and activities were made possible with the help of our dedicated volunteers. Many man-hours requiring a lot of resources were put in to organise special performances and develop excellent programmes for our residents. Their enthusiasm and creativity brought much joy to our residents.

Volunteers from both the international and local schools took our residents for walks in Teck Ghee Park, taught them handicraft and played games with them as part of the Home's regular activities. Our corporate volunteers brought our residents to places of interests such as Bowling at Downtown East, Heart String Walk 2016, RWS SEA Aquarium, Visit to Outward Bound School 1 at Pulau Ubin, shopping at NTUC Ang Mo Kio Hub. Such outings also included trips to Food Talk, Movie Mania at Bishan Junction 8 and shopping in Chinatown.

The Home had the honour of being invited to a luncheon organised by the British High Commission in conjunction with United Nations Day for Persons with Disabilities 2016. Our residents and staff who attended, enjoyed the luncheon held at Eden Hall the residence of the British High Commissioner to Singapore.

During the year, Yue Qian, an international volunteer, from China Shanghai, had a memorable and fruitful four weeks attachment with the Home. At the end of her stint, she gained friendships and took away many learning points.

As of 31 March 2017, the Home has a total of 160 signed-up volunteers with 13 new individual volunteer sign-ups during the year. This was a slight decrease from the previous year's sign-up of 22. To ensure safe and comfortable mobility of our wheelchair bound residents and clients, we provided wheelchair handling by our Occupational Therapist and briefing for 171 volunteers.



Heart String Walk 2016 at Marina Bay Sands with Mr Teo Chee Hean, Deputy Prime Minister & Coordinating Minister for National Security and Mr Tan Chuan-Jin, Minister for Social and Family Development.

SOCIAL SERVICES (Cont'd)

Regular Volunteers

We are deeply appreciative of the dedicated group of regular volunteers from the following organisations, schools and individuals who worked tirelessly with the Volunteer Programme and Management Executive to conduct and organise the following activities for the Home:

Organisations

Name of Organisation	Task / Activity	Month Volunteered
AIR FORCE TRAINING COMMAND: AIR ENGINEERING TECHNICAL INSTITUTE (AETI) / GROUND BREAKING ARTILLERY DEFENCE (GBAD)	<ul style="list-style-type: none"> Helped to clean the Home's premises. 	<ul style="list-style-type: none"> Apr, Jun, Aug, Oct & Dec 2016 Jan - Mar 2017
	<ul style="list-style-type: none"> Conduct indoor recreational activities such as singing and games Distribution of goodie bags to residents. 	<ul style="list-style-type: none"> Feb 2017
	<ul style="list-style-type: none"> Bingo and Craft 	<ul style="list-style-type: none"> Apr 2016
CHESHIRE PALS	<ul style="list-style-type: none"> Interaction 	<ul style="list-style-type: none"> Apr - Dec 2016 Jan - Mar 2017
CENTRAL CHRISTIAN CHURCH	<ul style="list-style-type: none"> Organised activities such as games and Bingo and interacted with residents during their visits. 	<ul style="list-style-type: none"> Apr, Jun, Sep - Nov 2016 Jan - Mar 2017
EMBASSY OF JAPAN (THE SPOUSE CLUB)	<ul style="list-style-type: none"> The ladies from the Embassy visited the Home to do art and craft with the residents. 	<ul style="list-style-type: none"> Apr - Jul, Sep - Nov 2016 Jan & Mar 2017
MR BAISHO MATSUMOTO	<ul style="list-style-type: none"> A traditional Japanese musical performance on the Shamisen by Mr Baisho Matsumoto and his troupe of performers. 	<ul style="list-style-type: none"> Jun 2016 Mar 2017
JAPANESE ASSOCIATION (TAMIYA & FRIENDS)	<ul style="list-style-type: none"> The ladies conducted "Music & Movement" sessions for the residents and clients fortnightly. 	<ul style="list-style-type: none"> Apr - Dec 2016 Jan - Mar 2017
MR & MRS JOHNSON	<ul style="list-style-type: none"> Food Talk 	<ul style="list-style-type: none"> Apr - Dec 2016 Jan - Mar 2017
PAN PACIFIC HOTEL GROUP	<ul style="list-style-type: none"> Preparation of Meals by Chefs & Interaction 	<ul style="list-style-type: none"> Nov 2016
STATE COURTS	<ul style="list-style-type: none"> Games, Performance, Sponsor of Lunch 	<ul style="list-style-type: none"> Jun 2016
THE LODGE ST. GEORGE NO. 1152 E C	<ul style="list-style-type: none"> Brought residents for monthly "Movie Mania" at Bishan GV followed by lunch at Junction 8. 	<ul style="list-style-type: none"> May - Sep & Nov 2016 Jan 2017
THE LODGE ST. PATRICK NO. 765 I C	<ul style="list-style-type: none"> Dinner treats for residents at Serangoon Gardens Coffee Shop. 	<ul style="list-style-type: none"> Apr - Nov 2016 Jan - Mar 2017

SOCIAL SERVICES (Cont'd)

Organisations (Cont'd)

Name of Organisation	Task / Activity	Month Volunteered
NOVENA CHURCH (SOWERS' GROUP)	<ul style="list-style-type: none"> Organised activities such as games, Bingo, performances, interaction and provided tea for the residents during their visits. 	<ul style="list-style-type: none"> Jul, Sep, Oct, Dec 2016 Mar 2017
OUR LADY OF LALETTE	<ul style="list-style-type: none"> Interaction with residents. 	<ul style="list-style-type: none"> Apr - Jul, Sep, Nov & Dec 2016 Jan - Mar 2017
TEMASEK HOLDINGS PTE LTD	<ul style="list-style-type: none"> Lantern Making, Bingo, Uncle Ringo Carnival. 	<ul style="list-style-type: none"> Feb 2017
	<ul style="list-style-type: none"> Visit to RWS SEA Aquarium 	<ul style="list-style-type: none"> Oct 2016

Schools / Institutions of Higher Learning

Name of School	Task / Activity	Month Volunteered
ANDERSON JUNIOR COLLEGE (INTERACT CLUB)	<ul style="list-style-type: none"> Interaction with residents. Helped to tidy residents' rooms, 	<ul style="list-style-type: none"> Apr - May & Jul - Oct 2016 Jan - Mar 2017
HOUGANG SECONDARY SCHOOL	<ul style="list-style-type: none"> Assisted in the Home's Handicraft, interaction and tidying of residents' rooms. 	<ul style="list-style-type: none"> Apr - May & Jul - Oct 2016 Feb - Mar 2017
NTU REGULAR SERVICE PROJECT PHYSICALLY CHALLENGE	<ul style="list-style-type: none"> Craft, Games and Interaction 	<ul style="list-style-type: none"> Feb - Apr 2017, Aug - Nov 2016
	<ul style="list-style-type: none"> Visit to Chinatown 	<ul style="list-style-type: none"> Jan 2017
	<ul style="list-style-type: none"> Visit to Chong Boon Market 	<ul style="list-style-type: none"> Mar 2017
ST JOSEPH'S INSTITUTION INTERNATIONAL	<ul style="list-style-type: none"> Interaction and brought residents to Teck Ghee Park for nature walks. 	<ul style="list-style-type: none"> Apr - May, Jul - Oct 2016 Feb - Mar 2017
UNITED WORLD COLLEGE (SENIOR SCHOOL)	<ul style="list-style-type: none"> Interaction and brought residents to Teck Ghee Park for nature walks. Organised Bingo games during monthly birthday celebration. 	<ul style="list-style-type: none"> Apr - Jun, Sep - Dec 2016 Jan - Mar 2017
UNITED WORLD COLLEGE (UPPER SCHOOL)	<ul style="list-style-type: none"> Interaction and brought residents to Teck Ghee Park for nature walks. 	<ul style="list-style-type: none"> Apr - Jun, Sep - Dec 2016 Jan - Mar 2017

SOCIAL SERVICES (Cont'd)

Individuals

Names of Volunteers	Area of Volunteering	Task / Activity
MRS HELENE TAN, MR GEOFFREY GARSIDE	Art Lessons	<ul style="list-style-type: none"> Teach watercolor and oil painting on a monthly basis.
MDM ELENA LEONG, MR RICKY SOH	Day Care Centre	<ul style="list-style-type: none"> Befriend and play table games with the clients on a weekly basis.
MR GLENN NG, MR HASSAN OTHMAN, MR MARTIN LEE, MR ROBIN LIM, MR ANDREW LUM, MR AARON GOH, MR RICKY KANG, MR JASON CHEE	Volunteer Driver	<ul style="list-style-type: none"> Drive the Home's ambulances for outings/events/ lessons after office hours, Sundays & public holidays.
MR WONG CHUN, MR EDDY NG, MR GLENN NG, MS KIRSTEN WONG, MR LIAW CHEW FAH, MS CHANG ZI XIN, MS GERALDINE, MR JEFFREY, MR KAVIN, MR SAMUEL, MS CLAIRE CHABRIERES, MS FU QIN YA, MS GO LI JIA, MS LOH HUI XUAN, MS ANGEL LOW, MR ALEXANDER LIM, MS GINA CHIA, MR MARC HOW, MS ANNE LOW	Interaction	<ul style="list-style-type: none"> Interacted with the residents. Assist to feed residents.
MS TAN YEN LING, MS KHOO AH BA	Hair-cutting	<ul style="list-style-type: none"> Provide free hair-cutting service to the clients and residents on a monthly / bimonthly basis.
MRS GRACE CHAN, MRS JOHNSON, MS YUKI LEE, MS CHAN SIEW JOO, MDM ELENA LEONG, MS LISA LEE	Handicraft Making / Sale	<ul style="list-style-type: none"> Assisted the Home in making handicraft such as sock dolls, towel cupcake, etc. Assisted to man the booth and to promote the sale of the handicraft made by residents and friends of the Home, at road shows and exhibitions.
MR AND MRS ANG SEE LAY	Hydroponic Farming	<ul style="list-style-type: none"> Assist the residents in planting and harvesting the home-grown vegetables.
MR AND MRS HAROLD JOHNSON, MR EDDY NG, MS SEAH YI PHENG, MS CLAIRE CHABRIERES, MR SAMUEL, MR MARC HOW	Outings	<ul style="list-style-type: none"> Assist in bringing the residents / clients for outings as and when required.
MS LISA LEE, MRS GRACE CHAN	Red Feather Boutique	<ul style="list-style-type: none"> Help in the maintenance of the store, packing and pricing of the merchandise.
MR DILJIT KUMAR DEVASER, MR JOHNNY CHAN, MR PAUL YEO, MS IRENE ENG	Enrichment Classes	<ul style="list-style-type: none"> Provide English, Mathematics, Music and Basic Computer enrichment classes on a weekly or fortnightly basis.

SOCIAL SERVICES (Cont'd)

Adhoc Volunteers

Our appreciation also extend to the long list of various organised groups below who volunteered on an adhoc basis particularly during festive periods or part of their yearly Community Service Day.

Name of Corporate / Group	Task / Activity	Month Volunteered
IMAPAC	<ul style="list-style-type: none"> Indoor Activity and Interaction 	Apr 2016
ST. NICHOLAS GIRLS SCHOOL	<ul style="list-style-type: none"> Performance and Interaction 	Apr 2016
BIZLINK	<ul style="list-style-type: none"> Games and Interaction 	Apr 2016
GEYLANG METHODIST CHURCH MEMBERS	<ul style="list-style-type: none"> Singing 	May 2016
ACJC	<ul style="list-style-type: none"> Bingo and Story Telling 	Jun 2016
PANASONIC FACTORY SOLUTIONS	<ul style="list-style-type: none"> Bingo and Sponsor of Dinner 	Jun 2016
SERANGOON SECONDARY SCHOOL	<ul style="list-style-type: none"> Games and Interaction 	Jun 2016
ASIAN CONTEMPORARY ENSEMBLE	<ul style="list-style-type: none"> Music Performance 	Jun 2016
PARADISE GROUP	<ul style="list-style-type: none"> Games and Sponsor of Lunch 	Jun 2016
MR JANSON (ST KINETICS)	<ul style="list-style-type: none"> Laughter Therapy 	Jul 2016
NUS FLAG	<ul style="list-style-type: none"> Performance and Bingo 	Jul 2016
SOCIETY OF SHENG HONG WELFARE SERVICES LIFE POINT	<ul style="list-style-type: none"> LPA Talk 	Jul 2016
JOYOUS VOLUNTEERS	<ul style="list-style-type: none"> Performance and Sponsor of Tea 	Aug 2016, Feb 2017
NEA	<ul style="list-style-type: none"> Dengue Talk 	Aug 2016
17SG	<ul style="list-style-type: none"> Performance, Games, Sponsor of Tea 	Aug 2016
PUTI LIAN SHE	<ul style="list-style-type: none"> Singing and Bingo 	Aug 2016
IBM SINGAPORE	<ul style="list-style-type: none"> Games and Interaction 	Sep 2016
CHURCH OF OUR LADY PERPETUAL SUCCOUR	<ul style="list-style-type: none"> Games and Interaction 	Sep 2016

SOCIAL SERVICES (Cont'd)

Adhoc Volunteers (Cont'd)

Name of Corporate / Group	Task / Activity	Month Volunteered
XINMIN SECONDARY SCHOOL	• Games and Interaction	Sep 2016
SAFRACS	• Games and Interaction	Sep 2016
TROPICAL NC	• Performance, Bingo, Sponsorship of Lunch	Nov 2016
ST MARINE ENGINEERING	• Performance and Bingo	Nov 2016
CHURCH OF JESUS CHRIST OF LATTER-DAY SAINTS MEMBERS	• Performance, Quiz Games, Bingo	Nov 2016
THE LIVING WORD FELLOWSHIP	• Performance and Bingo	Dec 2016
CHEN SU LAN METHODIST CHILDREN'S HOME	• Christmas Caroling	Dec 2016
AMCOR	• Bingo, Sponsorship of Lunch	Dec 2016
ERNST & YOUNG	• Bingo, Sponsorship of Lunch	Dec 2016
MILLIONLIGHTING.COM	• Christmas Caroling, Sponsor of Dinner	Dec 2016
BARKER ROAD METHODIST CHURCH	• Christmas Caroling	Dec 2016
HING HWA METHODIST CHURCH	• Christmas Caroling, Games, Interaction	Dec 2016
CLEANING EXPRESS	• Christmas Caroling, Sponsor of Dinner	Dec 2016
MR BOB & FRIENDS	• Christmas Caroling	Dec 2016
AMK POLICE DIVISION	• Bingo, Sponsorship of Lunch	Jan 2017
CENTURY 21	• Bingo, Sponsorship of Tea	Jan 2017
SINGAPORE TOURISM BOARD	• Bingo, Guess the Place Game, Sponsor of Tea	Jan 2017
SIM TOASTMASTER CLUB	• Karaoke, Sponsorship of Lunch	Jan 2017
MS JONAS & MR DEXTER	• Bingo, Sponsorship of Lunch	Feb 2017

SOCIAL SERVICES (Cont'd)

Adhoc Volunteers (Cont'd)

Name of Corporate / Group	Task / Activity	Month Volunteered
MR ALVIN TAN & FRIENDS	<ul style="list-style-type: none"> Lion Dance, Performance, Sponsor of Dinner 	Feb 2017
EHGINE ROOM PTE LTD	<ul style="list-style-type: none"> Lion Dance Performance 	Feb 2017
SERANGOON NPC	<ul style="list-style-type: none"> Talk on Cheating, Robbery, Thefts 	Mar 2017
MELILEA	<ul style="list-style-type: none"> Nutrition Talk 	Mar 2017
DEEPER LIFE CHRISTIAN CENTRE	<ul style="list-style-type: none"> Singing and Games 	Mar 2017

Volunteers Who Assisted In / Organised Outings For The Home On A Yearly / Ad Hoc / One – Time Basis

Name of Corporate/ Groups	Venue / Activities	Month Volunteered
WORLD COURIER	<ul style="list-style-type: none"> Bowling at Downtown East 	Apr 2016
ST GABRIEL'S SECONDARY	<ul style="list-style-type: none"> Visits by Secondary 3 Students 	Apr 2016 & Mar 2017
HONG WEN SCHOOL	<ul style="list-style-type: none"> Outing to Hong Wen School 	May 2016
HOPE WORLDWIDE	<ul style="list-style-type: none"> Outing to SEA Aquarium 	May 2016
HOUGANG SECONDARY SCHOOL	<ul style="list-style-type: none"> HS Banquet 	May 2016
INTERNATIONAL WINE & FOOD SOCIETY	<ul style="list-style-type: none"> Visit by Vice President, Mr Laurence Low 	Jul 2016
NATIONAL DAY 2016 ORGANISING COMMITTEE	<ul style="list-style-type: none"> National Day Parade Preview 1 	Jul 2016
TAMPINES CDC	<ul style="list-style-type: none"> Invitation to the Dinner Banquet @ Tampines 	Aug 2016
MR SIMON TAY	<ul style="list-style-type: none"> Invitation to the Dinner Banquet @ Bishan 	Sep 2016
SINGAPORE CHINESE ORCHESTRA	<ul style="list-style-type: none"> Visit to AMK Hub NTUC, Sponsor of Dinner 	Oct 2016
D'PERCEPTION	<ul style="list-style-type: none"> Visit to AMK Hub NTUC, Sponsor of Lunch 	Oct 2016

SOCIAL SERVICES (Cont'd)

Volunteers Who Assisted In / Organised Outings For The Home On A Yearly / Ad Hoc / One – Time Basis (Cont'd)

Name of Corporate / Group	Task / Activity	Month Volunteered
OUTWARD BOUND SCHOOL	<ul style="list-style-type: none"> Visit to OBS School 1 Pulau Ubin 	Nov 2016
SG-ENABLE	<ul style="list-style-type: none"> Celebrate International Day of Persons with Disabilities @ Enabling Village 	Dec 2016
MARC & SAMUEL & FRIENDS	<ul style="list-style-type: none"> Visit to Singapore Flyer, Sponsor of Lunch 	Dec 2016

Sponsored Meals

The Home is also very appreciative of the generous sponsorship of meals from the following individuals and groups:

Name of Donors/Sponsors	Type of Meal	Date
MS CAROLYN WEE	<ul style="list-style-type: none"> Lunch for staff and residents 	Apr 2016
MR RUMI & FAMILY	<ul style="list-style-type: none"> Dinner for staff and residents 	Apr 2016
MR DERRICK	<ul style="list-style-type: none"> Dinner for staff and residents 	May 2016
MS SHEILA LIM	<ul style="list-style-type: none"> Lunch for staff and residents 	Jul 2016, Mar 2017
SALFURA'S SISTER	<ul style="list-style-type: none"> Dinner for residents 	Aug 2016
PL CONCEPT PTE LTD	<ul style="list-style-type: none"> Dinner for residents 	Oct 2016
MR ALESTER CHIN WEN LE	<ul style="list-style-type: none"> Dinner for residents 	Oct 2016
MR JAMES SEAH	<ul style="list-style-type: none"> Dinner for staff and residents 	Oct 2016
MR ADRIAN LEE	<ul style="list-style-type: none"> Tea Break for residents 	Oct 2016
MR ANWAR ALI	<ul style="list-style-type: none"> Dinner for staff and residents 	Oct 2016
MRS KRISH	<ul style="list-style-type: none"> Dinner for residents 	Oct 2016, Nov 2016
MR SIMON TAY	<ul style="list-style-type: none"> Lunch for staff and residents 	Oct 2016, Mar 2017
DR YVONNE SOONG	<ul style="list-style-type: none"> Dinner for residents 	Nov 2016
MR DANIEL & LEWIS	<ul style="list-style-type: none"> Tea Break for residents 	Nov 2016

SOCIAL SERVICES (Cont'd)

Sponsored Meals (Cont'd)

Name of Donors/Sponsors	Type of Meal	Date
MRS HELENE TAN	<ul style="list-style-type: none"> Tea Break for residents 	Nov 2016
MS CHANIS	<ul style="list-style-type: none"> Tea Break for residents 	Dec 2016
MR THIRU & FAMILY & SP VIRGO	<ul style="list-style-type: none"> Lunch for staff and residents 	Dec 2016
SINGAPORE BUDDHISM FEDERATION YOUTH WING	<ul style="list-style-type: none"> Dinner for residents 	Dec 2016
MR VINCENT PERERA EDMUND	<ul style="list-style-type: none"> Christmas Log Cakes 	Dec 2016
SRI RAGAVENDRA GROUP	<ul style="list-style-type: none"> Lunch for staff and residents 	Jan 2017
MS CLARNICE TOH & FAMILY & FRIENDS	<ul style="list-style-type: none"> Lunch for staff and residents 	Jan 2017
MDM KOH AH BAY	<ul style="list-style-type: none"> Lunch for staff and residents 	Jan 2017
MS HUI FEN & MR ZHEN PING	<ul style="list-style-type: none"> Dinner for staff and residents 	Jan 2017
SINGAPORE BUDDHISM FEDERATION YOUTH WING	<ul style="list-style-type: none"> Dinner for residents 	Jan 2017
MR KEN LIM	<ul style="list-style-type: none"> Lunch for staff and residents 	Feb 2017
MR ANWAR ALI	<ul style="list-style-type: none"> Dinner for staff and residents 	Feb 2017
MRS VIVIEN LOH & FAMILY & FRIENDS	<ul style="list-style-type: none"> Dinner for staff and residents 	Feb 2017
IMPERIAL TREASURE RESTAURANT	<ul style="list-style-type: none"> Donation of assortment of bread for residents and staff 	Daily
FOOD FROM THE HEART	<ul style="list-style-type: none"> Delivery of assortment of bread for residents and staff 	Daily
THE FOOD BANK SINGAPORE LTD	<ul style="list-style-type: none"> Donation of assorted groceries for the Home 	Monthly

SOCIAL SERVICES (Cont'd)

Social Recreational Activities



Japanese Association, Women's Committee



Chinese New Year Celebration with volunteers from AMK Police Division



Performance by Joyous Volunteers



Shamisen Performance by Mr Baisho Matsumoto



Visit to the National Museum with Volunteers from State Courts



Visit to Ang Mo Kio Hub NTUC Hyper Mart with Volunteers from D'perception

SOCIAL SERVICES (Cont'd)

Social Recreational Activities



Client Hian Kong at Food Talk hosted by Mr & Mrs Johnson



A visit to Madame Tussauds Singapore



Clients enjoying their Christmas party



Client Kasmin doing Christmas handcraft with volunteer



A group picture taken at Christmas Party

SOCIAL SERVICES (Cont'd)

Handicrafts/Painting done with love by our residents and volunteers for sales



Towel Craft – Cute Bear



Towel Craft – Heart Shaped



Painting by resident Katherine



Painting by resident Vivien



Painting by resident Siew Lian

SOCIAL SERVICES (Cont'd)

Handicrafts (Activities and Events)



Volunteer Mrs Johnson teaching client Ng Bing Chuan finger printing art



Client Ng Qi Na doing finger printing art



Volunteers doing handicraft with client Koh Chay Joo



Gift tag making by client Ong Lay Kheng



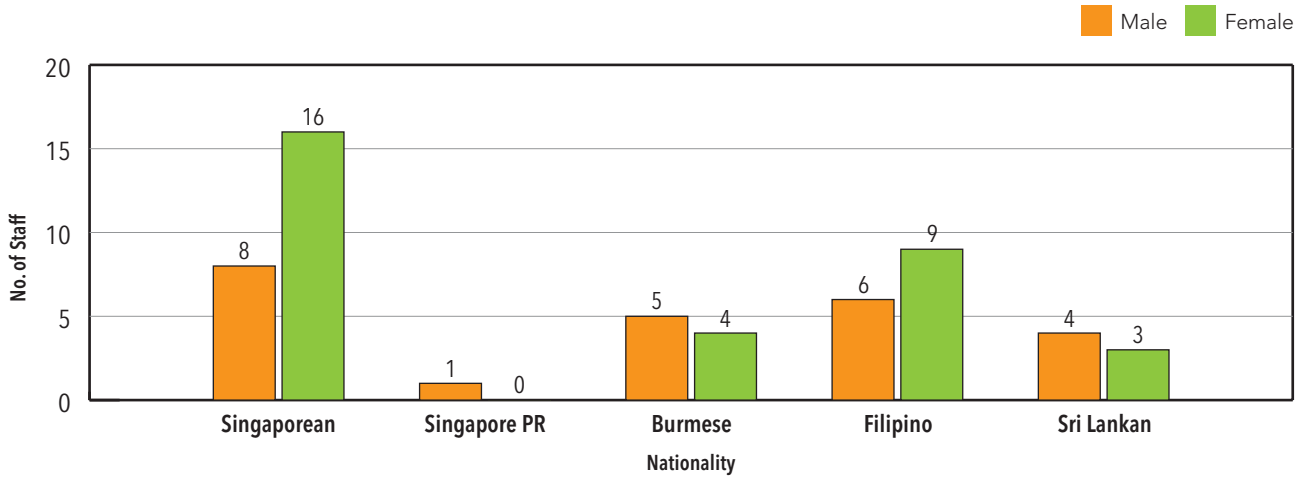
Home Handicraft structured programme



Handicraft sales at State Courts

OUR STAFF

As at 31 March 2017, Singapore Cheshire Home maintained a stable staff force of 56 with more than half being foreigners.



Key Staff



From Left to Right:

Senior Occupational Therapist Anquillano Vincent, Social Worker Jeffrey Loy, Executive(Admin/HR) Damien Ong, Chief Nursing Officer Elizabeth Jacques, Executive(Logistics) William Tan, General Manager Florence Chow, Social Worker(HOD) Rena Lee, Senior Executive(Accts) Go Kim Emm, Executive(Accts/HR) Chua Lilian, Senior Executive(Admin) Sia Wei Leng, Executive(Volunteer & Programme Mgmt) Kenny Chan, Senior Assistant Executive June Leow

OUR STAFF (Cont'd)

Nursing Team



Standing from Left: Nurse Assistant Melanie, Nurse Assistant Wendy, Enrolled Nurse Jervy
Seated (L to R) Chief Nursing Officer Elizabeth Jacques, Nursing Officer Tan Lian Eng, Nursing Officer Tham Heng Yoke, Nursing Officer Chan Wan Neo

Nursing Aides / Healthcare Assistants / Laundry Attendant



From Left to Right (Standing): HA Htoo NA Nyi Nyi, SNA Thet Naung, SNA Samitha, NA Thushara, NA Rocky, NA Fritz
(Seated): NA Rachel, NA Mya Mya, SNA Thin Thin, LA Parameswari, CNO Elizabeth Jacques, SNA San San, NA Seint Seint, NA Sanduni, NA Nelsa
Absent: NA Kumari, NA Ashwini, SNA Mario, NA Jenny, NA Iresh, NA Jorell

Legend:

HA - Healthcare Assistant | NA - Nursing Aide | SNA - Senior Nursing Aide | LA - Laundry Attendant

OUR STAFF (Cont'd)

Rehab Team



From Left to Right (Standing): Therapy Aide Janine Parayno, Therapy Aide Jeryl Aica, Physiotherapist Lee Enting, Senior Occupational Therapist Vincent Anquillano, Senior Therapy Aide Alex Faustino, Therapy Aide Erwin Viray, Therapy Aide Nanette Titular,
(Seated): Therapy Aide Jorie Ann

Housekeeping Team



From Left: Senior Cook Ms Ong Min Choo, Muslim Cook Ms Ong Ah Mui, E(A/HR) Mr Damien Ong, Kitchen Helper Jenny Lee, Housekeeper Mr Tay Bak Hai, Senior Cook Ms Ong Tui Fong

Home Transport Drivers



From Left: Mr Tan Kim Huat, Mr Chow Kum Wah, E(Logistics) Mr William Tan, Tan Hock Chuan, (Seated) Mr Wong Wai Mun,

STAFF ACTIVITIES

Enabling Village Tour for Staff and Council Members



Defibrillator Training for Staff



STAFF ACTIVITIES (Cont'd)

Staff Christmas Celebration at Holiday Inn Orchard



Staff Day Lunch



TRAINING & DEVELOPMENT

During the year, Staff and Council members attended the following courses, workshops, seminars and conferences to keep abreast of the latest development and best practices in managing a VWO.

S/NO	Course	Provider	Participants	Date
1	Learning Innovation in the Social Service Sector	SSI	Florence Chow William Tan	Apr 2016
2	Business Process Re-engineering (BPR) Study for PVA: Future State Design Workshop	MSF	Rena Lee	Apr 2016
3	Learning Journey to iN.LAB	SSI	William Tan	Apr 2016
4	DAC Network 2016	MSF	Rena Lee	Apr 2016
5	Medishield Life Dialogue Session @North East District	NE CDC	Chua Mui Leng Chua Lilian June Leow Rena Lee	May 2016
6	VWO Briefing on new NCSS e-services, Corporate Website and SSI Website	NCSS	Chua Lilian Kelvin Lek Sia Wei Leng William Tan	May 2016
7	FY2016 Social Service Sector Salary Guidelines Sharing Session	NCSS	Florence Chow Go Kim Emm	May 2016
8	Leadership and People Management (LPM) WSQ – Level 4	ODC	Kelvin Lek	May 2016
9	Life Saving Training	SCL	Alex Macayan Faustino Angie Gumban Huyong Ye Htet Hein Sicat Jorie Ann Calaunan Pagaduan Jeryl Aica Ramos Espinosa Melvin Aquino Titular Nanette Tayde	May 2016
10	Launch of NCSS's Disability Awareness Campaign	NCSS	Florence Chow	June 2016
11	Getting it Right in Nutrition	Nestle	De Guzman Brixnelle Jervy Dumaguing Tham Heng Yoke Elizabeth San San Aye Mario Madero Subosa Thet Naung Oo	June 2016
12	EPE Training for Leave Management & Costing Module	Whyze Solutions	Kelvin Lek June Leow	June 2016

TRAINING & DEVELOPMENT (Cont'd)

S/NO	Course	Provider	Participants	Date
13	The Social Service Summit and NCSS AGM 2016	NCSS	Ho Soo Foo Florence Chow	July 2016
14	Joint briefing on Crisis Placement Guidelines and Post-Admission Workflow for Adult Disability Homes	MSF	Florence Chow Elizabeth Lawther Jacques Rena Lee	July 2016
15	CAF Training for ADH and DAC	MSF	Florence Chow Elizabeth Lawther Jacques Rena Lee Tham Heng Yoke Elizabeth	July 2016
16	Infection Prevention And Control Measures In Healthcare Settings	SNA	De Guzman Brixnelle Jervy Dumaguing Elizabeth Lawther Jacques Tham Heng Yoke Elizabeth	Aug 2016
17	FY16-18 Tote Board Social Service Fund (TBSSF) and Financial Reporting Requirements	NCSS	Florence Chow Go Kim Emm Chua Lilian	Sept 2016
18	Charity Governance Conference 2016	SIAS	Florence Chow Judy Chok Sally Kang	Sept 2016
19	"Growing with People" - People Practice Consultancy	NCSS	Florence Chow	Oct 2016
20	Social Service Sector IT Shared Services Focus Group Discussion	Empact	William Tan	Nov 2016
21	EIPIC and Homes Network	MSF	Florence Chow Elizabeth Lawther Jacques Rena Lee Jeffrey Loy Anquillano Vincent Talaboc	Nov 2016
22	Pandemic Preparedness Talk (for ADH/CDH/CGH/Hostels)	MSF	Elizabeth Lawther Jacques Tham Heng Yoke Elizabeth	Nov 2016
23	Focus Group Discussion on New Funding Models	NCSS	Florence Chow Go Kim Emm	Dec 2016
24	Seating and Powered Mobility Solutions for Adults with Disabilities	SPD	Anquillano Vincent Talaboc	Dec 2016
25	CAF Training for ADH and DAC	MSF	Espinosa Melvin Aquino Titular Nanette Tayde	Dec 2016
26	ESMS Adult Disability Service Training for Service Provider	MSF	Rena Lee Jeffrey Loy Cassandra Tan	Jan 2017

TRAINING & DEVELOPMENT (Cont'd)

S/NO	Course	Provider	Participants	Date
27	WhyzeHR Admin Basic User Training	Whyze Solution	Go Kim Emm Chua Lilian June Leow	Jan 2017
28	Infection Control Network	MSF	Elizabeth Lawther Jacques Tham Heng Yoke Elizabeth	Feb 2017
29	North East District Networking - Volunteerism - How to Attract, Motivate and Sustain Volunteers	NE CDC	Kenny Chan	Mar 2017
30	DAC Retreat 2017	MSF	Anquillano Vincent Talaboc Jeffrey Loy	Mar 2017
31	EPES Training for New Users	NCSS	Rena Lee	Mar 2017

MSF - Ministry of Social & Family Development

NCSS - National Council of Social Service

NE CDC - North East Community Development Council

ODC - Organizational Development Concept Pte Ltd

SCL - Swim Concierge Lifeguards

SIAS – Securities Investors Association (Singapore)

SNA – Singapore Nurses Association

SSI - Social Service Institute

BUILDING, MAINTENANCE AND LOGISTICS

Apart from the routine maintenance of the Home's vehicles and other equipment, significant additions or changes in the past financial year are as appended below:

Hot Water Dispenser

The faulty hot water dispenser in MMMH was replaced with a new one.

Water Heater System for Residents' Female Toilets

Two new units of Rheem storage heaters were purchased and installed to replace the faulty units which were beyond repair.

Corner Guards for the Pillars in MMMH/Patio

Two numbers of corner guards were installed in each of the Six pillars at MMMH/Patio to safeguard them from being knock against it.

Fire Safety Certification (FSC) for LPG Manifold System

The Home had obtained FSC for the LPG Manifold System from Singapore Civil Defence Force (SCDF).

Wall-Mounted Fans in Residents' Rooms

Due to the current hot weather and that both residents' rooms 'A' and 'B' do not have front windows, the Home had installed a wall-mounted fan each in both the rooms.

Desktop Computers of Staff

15 units of desktop computers for office staff were replaced with new units as an upgrade for Digitalization purposes.

Waterproofing Treatment and Repair Works for Water Leakages

Repair works and treatment done at ceiling, roofing and walls along residents' toilets; staircase to male staff dormitories; outside residents' computer room; and in front of residents' female room 'N' walkway.

Panel Netting for the Bin Centre

Panel Netting was installed at the bin centre according to NEA's requirement.

New Ceiling Fans in Residents' Rooms

Faulty ceiling fans in Residents' Rooms 'M', 'N', 'O', 'P', 'R' and 'W' were replaced with new units.

Fresh Air Duct in Rice Store

The faulty fan of the fresh air duct (FAD) in the rice store was replaced with a new unit. The filter of the FAD was cleaned by the vendor.

New Projector in the Quiet Room

A new projector and projection screen were purchased and installed in the Quiet Room.

Rainwater Gutters

The broken and corroded rainwater gutter near the hydrotherapy pool was replaced with new stainless-steel gutters. The broken elbow of PVC piping had been replaced and made good.

Main Entrance Doorbell

Faulty doorbell at main entrance was replaced with new switch and re-run with new cables.

Wall-Mounted Fans in Day Care Centre and Chinese Kitchen

Two units of faulty wall-mounted fans in Day Care Centre and Chinese Kitchen were replaced with new units.

Air-conditioning System in Therapy Two

Two units of faulty ceiling mounted air-conditioning systems in Therapy Two were replaced with new units.

BUILDING, MAINTENANCE AND LOGISTICS

Washer Extractor in Laundry Room

Faulty fan motor and PC board of the compressor for the Electrolux Washer Extractor in laundry room were repaired and replaced.

Upgrading of CCTV Surveillance System

The Home had replaced existing 25 units of cameras and Three units of DVR to High-Resolution and High-Definition respectively. Five units of new cameras were installed at designated area to enhance security.

Sunshade Louvres behind/along Residents' Rooms

The faulty aluminum sunshade louvres behind/along residents' rooms 'P', 'R' and 'S' were replaced with new louvres and supports.

Hydraulic Lifter in the Home's Vehicles

Faulty gas spring of the hydraulic lifter in the Home's vehicles were replaced.



DONORS

We are deeply appreciative of the generosity from the following donors:

DONORS OF CASH (CORPORATE)

B	M
Burger Urge Pte Ltd	Mellford Pte Ltd
C	P
Central Office of Japanese Cheshire Homes CHIJ Our Lady of Good Counsel	PL Concept Pte Ltd
D	R
D'Perception Singapore Pte Ltd	Republic of Singapore Air Force RSM Chio Lim LLP
F	S
Foh Foh Co Pte Ltd	Staff of Panasonic Factory Solutions Asia Pacific
I	T
IBM Singapore Pte Ltd	Timber Works Pte Ltd Trustees of Isaac Manasseh Meyer Trust Fund
K	V
Kah Huat Vegetable Wholesaler Kobe Cool Engineering (S) Pte Ltd	VWRN Pte Ltd
L	Others
Lee Kim Tah Foundation Liang Tia Air-Con & Engrg Pte Ltd	17SG Group

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	Kwok Yuen Shiong, Mr

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DONORS OF CASH (INDIVIDUAL) (Cont'd)

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Samsiah Binte Mohamed Mizah, Ms	Tay Woan Fen Constance, Ms
Saraswathi Turairas, Ms	Ten Puay Hoon, Ms
Seah Chi-Ling, Mr	Teo Gek Hwa Irene, Ms
Seah Wei Mian, Mr	Teo Ghim Whatt, Mr
See Kee Oon, Mr	Teo Jing Yi Elroy, Mr
Seng Han Thong, Mr	Teo Kiat Song Glen, Mr
Seng Siew Gek Gina, Ms	Teo Teck Mo, Mr
Shaiffudin Bin Saruwan, Mr	Teo Weng Kuan Eugene, Mr
Shin Richard Chong Woo, Mr	The Ah Seok, Ms
Sia Simon Tat Soh, Mr	Tian Teck Nguang, Mr
Sim Choon Kuan Andy, Mr	Tng Soon Kiat, Mr
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T	W
Tam Eng Wai, Mr	Wee Kuan Neo, Mdm
Tan Ah Chwee, Mr	Wee Luck Kia, Mr
Tan Beng Wah Geoffrey, Mr	Welly Setiawan, Mr
Tan Cheng Guan, Mr	Wong Lai Siong, Mdm
Tan Heng Huay, Mr	Wong Michelle, Ms
Tan Jen Tse, Mr	Wong Ngiam Kah, Mr
Tan Kay Soon, Mr	Wong Peck, Ms
Tan Lai Bee, Ms	Woon Chong Sheng, Mr
Tan Poh Lian Phyllis, Ms	Woon Chong Wee, Mr
Tan Puay Boon, Mr	
Tan Puay Hwa, Ms	Y
Tan Seow Hoon, Ms	Yeo Chee Khiang, Mr
Tan Shan Ho, Ms	Yeo Ee Ling Irene, Ms
Tan Suat Hoon, Ms	Yeo Khee Eng Victor, Mr
Tan Tiah Yong Jason, Mr	Yeo Soon Kwang, Mr

DONORS (Cont'd)

DONATIONS IN KIND (Cont'd)

F	J
Faizahwati, Ms	Jeffrey, Mr & Wendy, Ms
Fong Annie, Mdm	Jimmy Lim, Mr & Grace, Ms
Foo Chuan Pwee, Mr	Jonas, Mr & Dexter, Mr
Food from the Heart	Joyous Volunteers
Foong Henry, Mr	
Frank, Mr	
Friends of Universal Compassion	
Fu Wai Kong, Mr, Tang Allen, Mr,	
G	K
Gan Bryan, Mr	Kah Hua Vegetable Wholesaler
Gan Reia, Ms	Kang Ricky, Mr & Family
Ganesh, Chris, Gisen, Jerome, Dylan,	Kasi, Mdm
Ghim Moh Yit Sun Teng Temple	Kaushi Thadani, Mdm
Gip Wah Pang, Mr	Kelly Latimer, Ms
Goh Bernadette, Ms	Khoo Ah Ba, Ms
Goh Henry, Mr & Tang Allan, Mr	Khoo Rachel, Ms
Goh Kwang Peng, Mr, Poon Felicia, Mr	Koh Ah Bay, Mdm & Family
Goh Yu Chiew, Mr	Koh Andy, Mr & Mrs
Goodrich Global Pte Ltd	Koh Anna, Ms & friends
Gracious Aires	Koh Ben, Mr
Grocery Mart	Koh Joseph & Family
Gu Grace, Ms	Koh Leng Leng, Ms
	Koong Family
	KPMG staff
	Krish, Mdm
	Kuah, Mdm
	Kuik Sophia, Ms
	Kwok Amy, Ms
	Kyral, Mr
H	L
Han Dawson, Mr	Lai Lai Huat, Mr
Happy Minimart Storeowner	Late Hue Yee Hon Zenneth, Mr
Ho Jia Hui Charis, Ms	Lau Yung Sang, Mr
Hong Hup Pte Ltd	Lay Josephine, Mdm
Hong Wen School	Lay Keng, Ms & Friends
House of Tui Na	Lee Chloe, Ms
Hua Tai Heng, Mr	Lee Muay Muay Ruby, Ms
Huifen, Ms & Zhen Ping, Mr	Lee Seet Kiang, Mr
	Lee Ying, Ms
	Leng Ivy, Ms
	Leong Joseph, Mr
	Leong Sandra, Ms
	Leow Bob & Family
I	
IBM Group	
iCreate, 3d	
Imperial Treasure Restaurant	
J	
James, Vijen, Balaji, Karthig, Benson,	

DONORS (Cont'd)

DONATIONS IN KIND (Cont'd)

S	T
SAF members	Tan Wee Tiong, Mr, Loo Susan, Ms,
Seah Bok Seng, Mr, Tan Teck Leong, Mr,	Tan Ya Ya, Mr
Seah Declan, Mr	Tay Julian, Mr
Seah James, Mr, Vijendran & Friends	Tay Lian Soon, Mr
Seah Yvonne, Ms	Tay Simon, Mr
Seah, Mr	Teo Danny, Mr & Family
Seng Yuan Bei, Ms	Teo Jin Yi Elroy, Mr
Seow Jane, Ms	Teo Pei Ru Angeline, Mr
Serangoon Community Club	Teo Terence, Mr
Shenami, Ms & Nankram, Mr	Teo Yvonne & Family
Shhivane, Ms	Teoh Jackson, Mr & Neo Michelle
Shi Niu Dong Temple	The Boy Brigade in Singapore (Share A Gift)
Show Goon Yean, Mr	The Food Bank Singapore
Sim Calvin, Mr, Luo Agnes, Ms	The Living Word Fellowship
Sim Calvin, Mr, Sim Dylan, Mr, Agnes, Ms	Think Services
Singapore Buddhist Federation (Youth Wing)	Thomas' Friend
Singapore Buddhist Lodge Welfare Foundation	Tng Soon Kiat, Mr
Singapore Chinese Orchestra Co Ltd	Toast Master Club (Members)
Singapore Tourism Board	Toh Clarnice, Ms, Family & Friends
Sng Soh Hong, Ms	
Soon Jenny, Dr	V
Soong Yew Fai, Mr	Vellasamy, Mr & Family
Soong Yvonne, Dr & Family	Vincent Perera, Mr
Sowers Group	Violet, Ms & Raymond, Mr
Sree Ragavendra Group	Virgo Industrial & Marine Svc Pte Ltd
Stanley, Mr	
State Courts	W
Suzanna, Ms	Wang Esther, Ms
	Wee Kuan Neo, Mdm
T	Wei Choon, Mr
Tamiya, Mdm & Friends	Willing Hearts
Tan Alvin, Mr & Friends	Wishing Heart
Tan Angeline, Ms	Wong Claire, Ms
Tan Choon Meng, Mr	Wong Huei Meng Jesslyn, Ms
Tan Fionnis & Family	Wong Kenji, Mr
Tan Kim Hua Jean, Ms	Workers Party Youth
Tan Lay Choo, Ms	
Tan Puay Hwa, Mdm	Y
Tan Raymond, Mr	Yap Cherrie, Ms
Tan Su-Ann, Ms & Leanne Tan, Ms	Yeo Jennifer, Ms
Tan Suzanna, Ms	Yeo Joseph, Mr

DONORS (Cont'd)

DONATIONS IN KIND (Cont'd)

Y	Z
Yeo Meng Choo, Mdm	Zhang Priscilla, Ms
Yeow Anna, Ms	
Yew Lee Coffee & Tea Pte Ltd	
Yong Charles, Mr & Family	
Yong Denise, Ms	
Yu Jiun Chai, Ms	
	Others
	17SG Group
	东嶽殿
	净宗學會
	坤记



The Singapore Cheshire Home
Registration Number: 195700160W

(Limited by Guarantee and not having a Share Capital)

Annual Report
Year ended 31 March 2017

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Governors' statement

On behalf of all the governors of The Singapore Cheshire Home (the Home), we are pleased to submit this annual report to the members together with the audited financial statements of the Home for the financial year ended 31 March 2017.

The Home has complied with the Code of Governance for Charities and Institutions of a Public Character (IPCs). The Home's Governance Evaluation Checklist for the period from 1 April 2016 to 31 March 2017 can be viewed at the Home Portal www.charities.gov.sg.

The Home has a reserve policy to provide clarity in the Home's management of its reserves and to provide members with the assurance that the Home is well managed and that it has, where appropriate, a strategy for building up reserves. The policy applies to that part of the Home's income that is freely available for its operating purposes. It excludes restricted/designated funds and any part of unrestricted funds that is not readily available for use or already committed.

The Home endeavours to maintain reserves of less than two years of its annual Total Resources Expended. The Council of Governors reviews the level of reserves regularly for the Home's continuing obligations and expansion.

In our opinion:

- (a) the financial statements set out on pages FS1 to FS29 are drawn up so as to give a true and fair view of the financial position of the Home as at 31 March 2017 and the financial performance, changes in funds and cash flows of the Home for the year ended on that date in accordance with the provisions of the Singapore Companies Act, Chapter 50, the Singapore Charities Act, Chapter 37 and Singapore Financial Reporting Standards; and
- (b) at the date of this statement, there are reasonable grounds to believe that the Home will be able to pay its debts as and when they fall due.

The Council of Governors has, on the date of this statement, authorised these financial statements for issue.

Governors

The governors in office at the date of this statement are as follows:

Mrs Chan Chooi Ling

Mr Ho Soo Foo

Mr Kong Yong Yeo

Ms Sheila Lim Siok Keng

Mrs Vivien Loh

Mrs Ng Siew Mun

Ms Sally Kang Ann Suat

Mrs Judy Chok

Mr Ramani Muniyandi

Mr Saw Jin Hong

Dr Jenny Soon

Mr Ong Chong Hock

Mr Peter Tan Sim Cheng

Mdm Loh Yoke Lean

(Appointed on 22 December 2016)

(Appointed on 22 December 2016)

(Appointed on 30 June 2017)

Governors' interests

The Home has no shares. Its liability is limited by guarantee.

According to the register kept by the Home, no governor who held office at the end of the financial year (including those held by their spouses and infant children) had interests in shares or debentures of the Home or of related corporations either at the beginning of the financial year, or date of appointment if later, or at the end of the financial year.

Neither at the end of, nor at any time during the financial year, was the Home a party to any arrangement whose objects are, or one of whose objects is, to enable the governors of the Home to acquire benefits by means of the acquisition of shares in or debentures of the Home or any other body corporate.

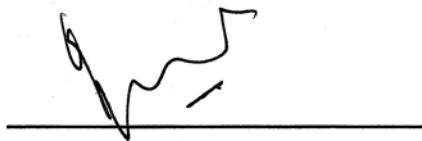
Auditors

The auditors, KPMG LLP, have indicated their willingness to accept re-appointment.

On behalf of the Council of Governors



Mrs Chan Chooi Ling
Governor



Mr Ong Chong Hock
Governor

8 September 2017



KPMG LLP
16 Raffles Quay #22-00
Hong Leong Building
Singapore 048581

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Fax +65 6225 0984
Internet www.kpmg.com.sg

Independent auditors' report

Members of the Home
The Singapore Cheshire Home

Report on the audit of the financial statements

Opinion

We have audited the financial statements of The Singapore Cheshire Home ('the Home'), which comprise the statement of financial position as at 31 March 2017, the statement of financial activities and statement of cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies, as set out on pages FS1 to FS29.

In our opinion, the accompanying financial statements are properly drawn up in accordance with the provisions of the Companies Act, Chapter 50 ('the Companies Act'), the Charities Act, Chapter 37 and other relevant regulations ('the Charities Act and Regulations'), Financial Reporting Standards in Singapore ('FRSs') so as to give a true and fair view of the financial position of the Home as at 31 March 2017 and of the financial performance, changes in funds and cash flows of the Home for the year ended on that date.

Basis for opinion

We conducted our audit in accordance with Singapore Standards on Auditing ('SSAs'). Our responsibilities under those standards are further described in the '*Auditors' responsibilities for the audit of the financial statements*' section of our report. We are independent of the Home in accordance with the Accounting and Corporate Regulatory Authority *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* ('ACRA Code') together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Other information

Management is responsible for the other information contained in the annual report. Other information is defined as all information in the annual report other than the financial statements and our auditors' report thereon.

We have obtained all other information prior to the date of this auditors' report.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.



In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of management and those charged with governance for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Companies Act, the Charities Act and Regulations and FRSs and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Home's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Home or to cease operations, or has no realistic alternative but to do so.

Those charged with governance comprises the governors and the Council of Governors. Their responsibilities include overseeing the Home's financial reporting process.

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal controls.
- Obtain an understanding of internal controls relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Home's internal controls.



- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Home's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Home to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal controls that we identify during our audit.

Report on other legal and regulatory requirements

In our opinion, the accounting and other records required to be kept by the Home have been properly kept in accordance with the provisions of the Companies Act, and the Charities Act and Regulations.

During the course of our audit, nothing has come to our attention that causes us to believe that during the year:

- (a) the Home has not used the donation moneys in accordance with its objectives as required under Regulation 11 of the Charities (Institutions of a Public Character) Regulations; and
- (b) the Home has not complied with the requirements of Regulation 15 of the Charities (Institutions of a Public Character) Regulations.

KPMG LLP

KPMG LLP
Public Accountants and
Chartered Accountants

Singapore
8 September 2017

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Statement of financial position
As at 31 March 2017

	Note	2017 \$	2016 \$
Assets			
Property, plant and equipment	4	4,935,134	5,241,273
Non-current asset		4,935,134	5,241,273
Quoted investment	5	628,358	430,146
Other receivables	6	380,234	465,053
Cash and cash equivalents	7	8,101,051	7,483,576
Current assets		9,109,643	8,378,775
Total assets		14,044,777	13,620,048
Restricted Funds			
Accumulated Reserve		11,203,951	10,850,875
Building Fund	8	1,718,894	1,718,894
Tanah Merah Hydroponics Fund	9	8,486	9,910
Designated Project Fund	10	146,568	211,348
Programme Development Fund	11	392,066	406,615
Community Silver Trust	12	118,648	146,757
		13,588,613	13,344,399
Unrestricted Funds			
Exigency Fund	13	66,413	61,756
Designated Project Fund	10	1,000	1,000
Fair value reserve		161,285	–
		228,698	62,756
Total funds		13,817,311	13,407,155
Liabilities			
Other payables and accruals	14	227,466	212,893
Current liabilities/Total liabilities		227,466	212,893
Total funds and liabilities		14,044,777	13,620,048

The accompanying notes form an integral part of these financial statements.

Statement of financial activities
Year ended 31 March 2017

Note	Building Fund		Tanah Merah Hydroponics Fund		Designated Project Fund		Exigency Fund		Programme Development Fund		Community Silver Trust		Fair value reserve		Accumulated reserve		Total funds		
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	
Incoming resources																			
Government subvention	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Funding from the National Council of Social Service	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Designated donations	-	-	-	-	41,639	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Programme Fees	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tax deductible donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Non-tax deductible donations	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Client transport subsidy	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Interest income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Miscellaneous income	-	-	-	-	-	-	7,357	-	-	-	-	-	-	-	-	-	-	-	-
Total incoming resources	-	-	-	-	41,639	-	7,357	-	-	-	-	-	-	-	-	-	2,912,622	2,962,009	3,548,632
Resources expended																			
Staff costs	-	-	-	-	(500)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other expenses	-	-	(1,815)	-	(43,359)	(2,700)	(4,179)	-	-	-	-	-	-	-	-	-	(1,687,195)	(1,687,695)	(1,562,987)
Total resources expended	-	-	(1,815)	-	(43,859)	(2,700)	(4,179)	-	-	-	-	-	-	-	-	-	(2,660,585)	(2,713,138)	(2,797,618)

The accompanying notes form an integral part of these financial statements.

Statement of financial activities (cont'd)
Year ended 31 March 2017

	Note	Building Fund	Tanah Merah Hydroponics Fund	Designated Project Fund	Exigency Fund	Programme Development Fund	Community Silver Trust	Fair value reserve	Accumulated reserve	Total funds 2017	Total funds 2016
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Net incoming/(outgoing) resources before capital expenditure and change in fair value of available-for-sale financial assets	-	(1,424)	(2,220)	4,657	(4,179)	-	-	252,037	-	248,871	751,014
Capital expenditure	-	-	(62,560)	-	(10,370)	(28,109)	-	101,039	-	-	-
Other comprehensive income that would be reclassified to profit or loss in the future											
Change in fair value of available-for-sale financial assets	-	-	-	-	-	-	-	161,285	-	161,285	(168,314)
Change in fair value of available-for-sale financial assets reclassified to profit or loss	-	-	-	-	-	-	-	-	-	-	201,795
Net incoming/(outgoing) resources for the year	-	(1,424)	(64,780)	4,657	(14,549)	(28,109)	-	161,285	353,076	410,156	784,495
Total funds brought forward	1,718,894	9,910	212,348	61,756	406,615	146,757	-	10,850,875	13,407,155	12,622,660	-
Total funds carried forward	1,718,894	8,486	147,568	66,413	392,066	118,648	161,285	11,203,951	13,817,311	13,407,155	-

The accompanying notes form an integral part of these financial statements.

Statement of cash flows
Year ended 31 March 2017

	Note	2017 \$	2016 \$
Cash flows from operating activities			
Net incoming resources before change in fair value of available-for-sale financial assets for the year		248,871	751,014
Adjustments for:			
Depreciation of property, plant and equipment		425,478	458,539
Allowance of impairment loss recognised on quoted investment		–	201,795
Dividend income*		(38,285)	(35,698)
Interest income		(44,272)	(26,289)
		591,792	1,349,361
Changes in:			
- Other receivables		96,653	(105,496)
- Other payables and accruals		14,573	(3,052)
Net cash from operating activities		703,018	1,240,813
Cash flows from investing activities			
Interest received		33,796	19,397
Purchase of property, plant and equipment [#]		(119,339)	(383,996)
Net cash used in investing activities		(85,543)	(364,599)
Net increase in cash and cash equivalents		617,475	876,214
Cash and cash equivalents at 1 April		7,483,576	6,607,362
Cash and cash equivalents at 31 March	7	8,101,051	7,483,576

* Scrip dividend

During the previous financial year, the Home acquired property, plant and equipment with an aggregate cost of \$32,073 and paid \$351,923 to contractors for the property, plant and equipment acquired in financial year ended 31 March 2015.

Notes to the financial statements

These notes form an integral part of the financial statements.

The financial statements were authorised for issue by the Council of Governors on 8 September 2017.

1 Domicile and activities

The Singapore Cheshire Home (the “Home”) is incorporated in the Republic of Singapore. The address of the Home’s registered office is 159 Serangoon Garden Way, Singapore 556056.

The Home is a company limited by guarantee (see note 15) and is registered as a charity under the Charities Act, Chapter 37, since 25 November 1983.

The principal activities of the Home are those relating to the operation of a home and a day care centre for the severely disabled.

The Home is approved as an institution of a public character (IPC) under the provisions of the Income Tax Act.

2 Basis of preparation

2.1 Statement of compliance

The financial statements have been prepared in accordance with the Singapore Financial Reporting Standards (FRS).

2.2 Basis of measurement

The financial statements have been prepared on the historical cost basis except for certain financial assets and liabilities which are measured at fair value.

2.3 Functional and presentation currency

These financial statements are presented in Singapore dollars, which is the Home’s functional currency. All financial information is presented in Singapore dollars, unless otherwise stated.

2.4 Use of estimates and judgements

The preparation of the financial statements in conformity with FRSs requires management to make judgements, estimates and assumptions that affect the application of accounting policies and the reported amounts of assets, liabilities, income and expenses. Actual results may differ from these estimates.

Estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimates are revised and in any future periods affected.

There are no significant areas of estimation uncertainty or critical judgements in the application of accounting policies that have significant effect on the amounts recognised in the financial statements.

Measurement of fair values

A number of the Home's accounting policies and disclosures require the measurement of fair values, for both financial and non-financial assets and liabilities.

The Home has an established control framework with respect to the measurement of fair values. The finance team has overall responsibility for all significant fair value measurements, including Level 3 fair values, where applicable.

The finance team regularly reviews significant unobservable inputs and valuation adjustments. If third party information, such as broker quotes or pricing services, is used to measure fair values, then the team assesses and documents the evidence obtained from the third parties to support the conclusion that such valuations meet the requirements of FRS, including the level in the fair value hierarchy in which such valuations should be classified.

When measuring the fair value of an asset or a liability, the Home uses market observable data as far as possible. Fair values are categorised into different levels in a fair value hierarchy based on the inputs used in the valuation techniques as follows:

- Level 1: quoted prices (unadjusted) in active markets for identical assets or liabilities.
- Level 2: inputs other than quoted prices included in Level 1 that are observable for the asset or liability, either directly (i.e. as prices) or indirectly (i.e. derived from prices).
- Level 3: inputs for the asset or liability that are not based on observable market data (unobservable inputs).

If the inputs used to measure the fair value of an asset or a liability might be categorised in different levels of the fair value hierarchy, then the fair value measurement is categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement (with Level 3 being the lowest).

The Home recognises transfers between levels of the fair value hierarchy as of the end of the reporting period during which the change has occurred.

Further information about the assumptions made in measuring fair values of financial instruments is included note 19.

2.5 Adoption of new and revised financial reporting standards

In April 2016, the Home adopted the new and revised FRSs and Interpretations, which became effective for the current financial year. The adoption of the new FRSs and Interpretations to FRSs did not result in substantial changes to the Home's accounting policies and had no material effect on the amounts reported for the current or prior financial years.

3 Significant accounting policies

The accounting policies set out below have been applied consistently to all periods presented in these financial statements, except as explained in note 2.5, which addresses changes in accounting policies.

3.1 Foreign currency transactions

Transactions in foreign currencies are translated to the functional currency of the Home at exchange rates at the dates of the transactions. Monetary assets and liabilities denominated in foreign currencies at the end of the reporting period are retranslated to the functional currency at the exchange rate at that date. The foreign currency gain or loss on monetary items is the difference between amortised cost in the functional currency at the beginning of the year, adjusted for effective interest and payments during the year, and the amortised cost in foreign currency translated at the exchange rate at the end of the year.

Non-monetary assets and liabilities denominated in foreign currencies that are measured at fair value are translated to the functional currency at the exchange rate at the date that the fair value was determined. Non-monetary items in a foreign currency that are measured in terms of historical cost are translated using the exchange rate at the date of the transaction. Foreign currency differences arising on retranslation are recognised in profit or loss, except for the differences which are recognised in other comprehensive income arising on the translation of available-for-sale equity instruments (except on impairment in which case foreign currency differences that have been recognised in other comprehensive income are reclassified to profit or loss).

3.2 Property, plant and equipment

Recognition and measurement

Items of property, plant and equipment are measured at cost less accumulated depreciation and accumulated impairment losses.

Cost includes expenditure that is directly attributable to the acquisition of the asset. The cost of self-constructed assets includes:

- the cost of materials and direct labour;
- any other costs directly attributable to bringing the assets to a working condition for their intended use;
- the costs of dismantling and removing the items and restoring the site on which they are located; and
- capitalised borrowing costs.

Purchased software that is integral to the functionality of the related equipment is capitalised as part of that equipment.

When parts of an item of property, plant and equipment have different useful lives, they are accounted for as separate items (major components) of property, plant and equipment.

The gain or loss on disposal of an item of property, plant and equipment is determined by comparing the proceeds from disposal with the carrying amount of property, plant and equipment, and is recognised net within other income/other expenses in the statement of financial activities.

Subsequent costs

The cost of replacing a component of an item of property, plant and equipment is recognised in the carrying amount of the item if it is probable that the future economic benefits embodied within the component will flow to the Home, and its cost can be measured reliably. The carrying amount of the replaced component is derecognised. The costs of the day-to-day servicing of property, plant and equipment are recognised in statement of financial activities as incurred.

Depreciation

Depreciation is based on the cost of an asset less its residual value. Significant components of individual assets are assessed and if a component has a useful life that is different from the remainder of that asset, that component is depreciated separately.

Depreciation is recognised as an expense in profit or loss on a straight-line basis over the estimated useful lives of each component of an item of plant and equipment. Leased assets are depreciated over the shorter of the lease term and their useful lives unless it is reasonably certain that the Home will obtain ownership by the end of the lease term.

Depreciation is recognised from the date that the property, plant and equipment are installed and are ready for use, or in respect of internally constructed assets, from the date that the asset is completed and ready for use.

The estimated useful lives for the current and comparative periods are as follows:

Leasehold property	50 years
Leasehold improvement	10 years
Furniture	10 years
Equipment and motor vehicles	5 years

Depreciation methods, useful lives and residual values are reviewed at the end of each reporting period and adjusted if appropriate.

3.3 Financial instruments

Non-derivative financial assets

The Home initially recognises loans and receivables on the date that they are originated. All other financial assets are recognised initially on the trade date, which is the date that the Home becomes a party to the contractual provisions of the instrument.

The Home derecognises a financial asset when the contractual rights to the cash flows from the asset expire, or it transfers the rights to receive the contractual cash flows on the financial asset in a transaction in which substantially all the risks and rewards of ownership of the financial asset are transferred. Any interest in transferred financial assets that is created or retained by the Home is recognised as a separate asset or liability.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Home has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Home classifies non-derivative financial assets into the following categories: loans and receivables and available-for-sale financial assets.

Loans and receivables

Loans and receivables are financial assets with fixed or determinable payments that are not quoted in an active market. Such assets are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method, less any impairment losses.

Loans and receivables comprise cash and cash equivalents, and other receivables.

Cash and cash equivalents

Cash and cash equivalents comprise cash balances and bank deposits.

Available-for-sale financial assets

The Home's quoted investment comprises investment in equity securities are classified as available-for-sale financial assets. Available-for-sale financial assets are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, they are measured at fair value and changes therein, other than impairment losses, are recognised in other comprehensive income and presented in the fair value reserve in funds. When an investment is derecognised, the gain or loss accumulated in funds is reclassified to statement of financial activities.

Non-derivative financial liabilities

The Home initially recognises all financial liabilities on the trade date, which is the date that the Home becomes a party to the contractual provisions of the instrument.

The Home derecognises a financial liability when its contractual obligations are discharged, cancelled or when they expire.

Financial assets and liabilities are offset and the net amount presented in the statement of financial position when, and only when, the Home has a legal right to offset the amounts and intends either to settle on a net basis or to realise the asset and settle the liability simultaneously.

The Home classifies non-derivative financial liabilities into the other financial liabilities category. Such financial liabilities are recognised initially at fair value plus any directly attributable transaction costs. Subsequent to initial recognition, these financial liabilities are measured at amortised cost using the effective interest method.

Other financial liabilities comprise other payables and accruals.

3.4 Impairment

Non-derivative financial assets

A financial asset not carried at fair value through profit or loss is assessed at each reporting period to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event has had a negative effect on the estimated future cash flows of that asset that can be estimated reliably.

Objective evidence that financial assets (including equity securities) are impaired can include default or delinquency by a debtor, indications that a debtor or issuer will enter bankruptcy, economic conditions that correlate with defaults or the disappearance up an active market for a security. In addition, for an investment in an equity security, a significant or prolonged decline in its fair value below its cost is objective evidence of impairment. The Home considers a decline of 20% to be significant and a period of 9 months to be prolonged.

Loans and receivables

The Home considers evidence of impairment for loans and receivables at a specific asset. All individually significant loans and receivables are assessed for specific impairment.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. Losses are recognised in the statement of financial activities and reflected in an allowance account against loans and receivables. Interest on the impaired asset continues to be recognised. When the Home considers that there are no realistic prospects of recovery of the asset, the relevant amounts are written off. If the amount of impairment loss subsequently decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, then the previously recognised impairment loss is reversed through the statement of financial activities.

Available-for-sale financial assets

Impairment losses on available-for-sale financial assets are recognised by reclassifying the losses accumulated in the fair value reserve in the statement of financial activities. The cumulative loss is the difference between the acquisition cost, net of any principal repayment and amortisation, and the current fair value, less any impairment loss recognised previously in the statement of financial activities. Changes in cumulative impairment provisions attributable to application of the effective interest method are reflected as a component of interest income. If, in a subsequent period, the fair value of an impaired available-for-sale debt security increases and the increase can be related objectively to an event occurring after the impairment loss was recognised, then the impairment loss is reversed. The amount of the reversal is recognised in profit or loss. Any subsequent recovery in the fair value of an impaired available-for-sale equity security is recognised in other comprehensive income.

Non-financial assets

The carrying amounts of the Home's non-financial assets are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. An impairment loss is recognised if the carrying amount of an asset or its related cash-generating unit (CGU) exceeds its estimated recoverable amount.

The recoverable amount of an asset or CGU is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset or CGU. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or CGU.

Impairment losses are recognised in the statement of financial activities.

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed if there has been a change in the estimates used to determine the recoverable amount. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

3.5 Employee benefits

Defined contribution plan

A defined contribution plan is a post-employment benefit plan under which an entity pays fixed contribution into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an employee benefit expense in the statement of financial activities in the periods during which services are rendered by employees.

Short-term compensated absences

The expected cost of employee benefits in the form of unutilised short-term compensated absences is recognised in the statement of financial activities.

Short-term benefits

Short-term employee benefit obligations are measured on an undiscounted basis and are expensed as the related service is provided. A liability is recognised for the amount expected to be paid under short-term cash bonus or profit-sharing plans if the Home has a present legal or constructive obligation to pay this amount as a result of past service provided by the employee, and the obligation can be estimated reliably.

3.6 Incoming resources

Residents' contributions are recognised on accrual basis when the right to receive is established.

Donations are recognised on cash receipts basis, except for committed donations that are recognised on accrual basis when the commitments are signed.

Interest income from bank deposits is accrued on a time proportioned basis.

Interest income in respect of monies set aside for specific purposes is credited to the respective fund accounts.

Government grants and contributions from the National Council of Social Services ("NCSS"), and Ministry of Social and Family Development ("MSF") are recognised on an accrual basis.

Dividend income is recognised in statement of financial activities when the Home's right to receive payment is established.

3.7 New standards and interpretations not adopted

A number of new standards and amendments to standards are effective for annual periods beginning after 1 April 2016 and earlier application is permitted. The Home has not early applied the new or amended standards in preparing these statements.

For those new standards and amendments to standards that are relevant to the Home in future financial periods, the Home has started to assess the transition options and the potential impact on its financial statements.

Applicable to 2018 financial statements

New standards

Summary of the requirements

Potential impact on the financial statements

FRS 115 *Revenue from Contracts with Customers*

FRS 115 establishes a comprehensive framework for determining whether, how much and when revenue is recognised. It also introduces new cost guidance which requires certain costs of obtaining and fulfilling contracts to be recognised as separate assets when specified criteria are met.

The Home completed its initial assessment of the impact on the Home's financial statements.

Based on its initial assessment, the Home does not expect the application of FRS 115 to have significant impact on the Home's financial statements.

When effective, FRS 115 replaces existing revenue recognition guidance, including FRS 18 *Revenue*, FRS 11 *Construction Contracts*, INT FRS 113 *Customer Loyalty Programmes*, INT FRS 115 *Agreements for the Construction of Real Estate*, INT FRS 118 *Transfers of Assets from Customers* and INT FRS 31 *Revenue – Barter Transactions Involving Advertising Services*.

New standards

Summary of the requirements

Potential impact on the financial statements

FRS 109 Financial Instruments

FRS 109 replaces most of the existing guidance in FRS 39 Financial Instruments: Recognition and Measurement. It includes revised guidance on the classification and measurement of financial instruments, a new expected credit loss model for calculating impairment on financial assets, and new general hedge accounting requirements. It also carries forward the guidance on recognition and derecognition of financial instruments from FRS 39.

FRS 109 is effective for annual periods beginning on or after 1 January 2018, with early adoption permitted. Retrospective application is generally required, except for hedge accounting. For hedge accounting, the requirements are generally applied prospectively, with some limited exceptions. Restatement of comparative information is not mandatory. If comparative information is not restated, the cumulative effect is recorded in opening equity as at 1 January 2018.

Based on its initial assessment, the Home does not expect FRS 109 to have a significant impact on the Home's financial statements.

The Home does not expect a significant change to the measurement basis arising from adopting the new classification and measurement model under FRS 109. The Home holds quoted equity investment as long term investment. It is currently classified as available-for-sale financial asset, and is expected to be classified as financial asset subsequently measured at fair value through other comprehensive income under FRS 109. The Home plans to apply the simplified approach and record lifetime expected impairment losses on its financial assets where applicable.

Overall, the Home does not expect a significant change in classification and measurement of financial assets or significant change in impairment loss allowance on adoption of FRS 109.

4 Property, plant and equipment

Cost	Leasehold property \$	Leasehold improvement \$	Furniture \$	Equipment \$	Motor vehicles \$	Total \$
At 1 April 2015	5,305,527	2,055,306	430,220	747,799	329,578	8,868,430
Additions	-	-	1,700	30,373	-	32,073
Written off	-	-	-	(6,674)	-	(6,674)
At 31 March 2016	5,305,527	2,055,306	431,920	771,498	329,578	8,893,829
Additions	-	-	-	119,339	-	119,339
Written off	-	-	(1,627)	(6,820)	-	(8,447)
At 31 March 2017	5,305,527	2,055,306	430,293	884,017	329,578	9,004,721
Accumulated depreciation						
At 1 April 2015	1,672,237	252,723	361,824	621,737	292,170	3,200,691
Depreciation charge for the year	152,693	205,530	18,630	44,278	37,408	458,539
Written off	-	-	-	(6,674)	-	(6,674)
At 31 March 2016	1,824,930	458,253	380,454	659,341	329,578	3,652,556
Depreciation charge for the year	145,739	205,531	8,152	66,056	-	425,478
Written off	-	-	(1,627)	(6,820)	-	(8,447)
At 31 March 2017	1,970,669	663,784	386,979	718,577	329,578	4,069,587
Carrying amounts						
At 1 April 2015	3,633,290	1,802,583	68,396	126,062	37,408	5,667,739
At 31 March 2016	3,480,597	1,597,053	51,466	112,157	-	5,241,273
At 31 March 2017	3,334,858	1,391,522	43,314	165,440	-	4,935,134

5 Quoted investment

	2017	2016
	\$	\$
Available-for-sale equity securities	628,358	430,146

The investment comprises 55,113 (2016: 51,134) ordinary shares in HSBC Holdings plc, incorporated in the United Kingdom. The shares issued are quoted in the United States dollars.

During the previous financial year, impairment loss was recognised in profit or loss in respect of the quoted investment, amounting to \$201,795. During the current financial year, the recovery of the fair value of the impaired quoted investment was recorded in other comprehensive income, amounting to \$161,285.

6 Other receivables

	2017	2016
	\$	\$
Amount due from NCSS		
- Community Chest	86,483	52,150
- Tote Board Social Service Fund	162,391	—
- VWOs-Charities Capability Fund	14,980	—
Amount due from MSF	35,573	352,883
Dividend receivable	16,413	15,055
Deposits	3,885	3,885
Interest receivable	26,753	16,277
Prepayments	4,037	—
Other receivables	29,719	24,803
	380,234	465,053

The Home's exposure to credit risk related to other receivables is disclosed in note 19.

7 Cash and cash equivalents

	2017	2016
	\$	\$
Cash and cash equivalents at end of the year comprise:		
- fixed deposits with banks and a finance company	7,802,000	7,102,000
- cash at banks and in hand	299,051	381,576
	8,101,051	7,483,576

The fixed deposits are allocated to the respective funds/designations as follow:

	2017	2016
	\$	\$
Accumulated fund	6,035,045	5,331,106
Building Fund	1,714,955	1,718,894
Exigency Fund	52,000	52,000
	7,802,000	7,102,000

Other than the above fixed deposits, no separate funds in the form of cash or other assets have been earmarked for the purpose of a specific fund.

The effective interest rates per annum at the reporting date are as follows:

	2017	2016
	%	%
Fixed deposits with financial institutions	0.15 – 1.90	0.15 – 1.90

Interest rates reprices at intervals of six, eight, nine and twelve months.

8 Building Fund

The Building Fund as at 31 March 2017 and 2016 represents the balance of funds received under the Home's Building Fund Projects, together with accrued interest thereon, not yet used for Building Fund projects. The Building Fund project for the Day Care Centre was closed on 31 March 1993 on completion of the project. Governors intend to utilise the remaining balance for future development and has obtained approval from the Comptroller of Income Tax.

9 Tanah Merah Hydroponics Fund

The Tanah Merah Hydroponics Fund (formerly known as the Tanah Merah Country Club Fund) was set up in 1995 with the donation received from Tanah Merah Country Club for acquisition and maintenance of the hydroponic gardening project and/or purchase and maintenance of therapy equipment.

10 Designated Project Fund

The Restricted Designated Project Fund was set up in 1995 with donations received from the donors who have stated their items or purposes where the funds should be channelled to finance specific expenditures.

The Unrestricted Designated Project Fund is utilised at the discretion of the Council of Governors.

11 Programme Development Fund

The Programme Development Fund was set up in 1997, using unsolicited donations received to provide funding for NCSS funded programmes.

12 Community Silver Trust

Community Silver Trust was set up by the Government and jointly administered by Ministry of Health (“MOH”) and the Ministry of Social and Family Development (“MSF”) in 2011. With effect from 1 July 2013, MSF was replaced by Agency for Integrated Care (“AIC”). MOH will provide a matching grant of one dollar for every donation dollar raised by the Home for the Intermediate and long-term care (“ILTC”) services.

The following have been included in arriving at the Community Silver Trust at the financial year end:

	2017 \$	2016 \$
At 1 April 2016/2015	146,757	257,120
Expenditure	(28,109)	(110,363)
At 31 March	<u>118,648</u>	<u>146,757</u>

13 Exigency Fund

The Exigency Fund was set up in July 1998, using proceeds from sales of handicrafts made by the residents and donations received to provide funding to defray all basic funeral expenditure of any destitute resident and for any expenditure for which no money has been previously set aside in any fund or budget.

14 Other payables and accruals

	2017 \$	2016 \$
Accrued operating expenses	118,396	108,010
Accrued payables to contractors	70,020	70,020
Sundry payables	39,050	34,863
	<u>227,466</u>	<u>212,893</u>

The Home’s exposure to currency and liquidity risk related to other payables and accruals is disclosed in note 19.

15 Members' guarantee

Every member of the Home undertakes to contribute to the assets of the Home in the event of the Home being wound up or within one year after the member ceases to be a member, for payment of the debts and liabilities of the Home contracted before the member ceases to be a member, and of the costs, charges and expenses of winding up, and for the adjustment of the rights of the contributories among themselves, such amount as may be required not exceeding one hundred dollars.

16 Net incoming resources

Other than disclosed elsewhere in the financial statements, the following items have been included in arriving at net incoming resources for the year:

	2017	2016
	\$	\$
Depreciation of property, plant and equipment	(425,478)	(458,539)
Allowance of impairment loss recognised on quoted investment	–	(201,795)
Staff costs	(1,687,694)	(1,562,987)
Contributions to defined contribution plans included in staff costs	(126,333)	(96,872)
Dividend income	38,285	35,698
Interest income	44,272	26,289
	<hr/>	<hr/>

17 Income tax expense

There is no tax charge for the current year as the Home is a registered charity with income tax exemption with effect from the Year of Assessment 2008.

18 Related parties

Key management personnel of the Home are those persons having the authority and responsibility for planning, directing and controlling the activities of the Home.

Key management personnel compensation

Key management personnel compensation comprises:

	2017	2016
	\$	\$
Salaries and other short-term employee benefits	411,700	284,396
Contributions to defined contribution plans	48,516	28,026
	<hr/>	<hr/>
	460,216	312,422

Number of key management in remuneration books:

	2017	2016
\$100,001 - \$150,000	1	1
\$100,000 and below	4	2
	5	3

19 Financial risk management

Overview

The Home has exposure to the following risks from its use of financial instruments:

- credit risk
- liquidity risk
- interest rate risk
- equity price risk
- foreign currency risk

This note presents information about the Home's exposure to each of the above risks, the Home's objectives, policies and processes for measuring and managing risk, and the Home's management of capital.

Risk management framework

Risk management is integral to the whole business of the Home. The Home has a system of controls in place to create an acceptable balance between the cost of risks occurring and the cost of managing the risks. The management continually monitors the Home's risk management process to ensure that an appropriate balance between risk and control is achieved.

Credit risk

Credit risk is the potential financial loss resulting from the failure of a customer or a counterparty to settle its financial and contractual obligations to the Home, as and when they fall due.

Management has a credit policy in place and the exposure to credit risk is monitored on an ongoing basis. Cash and fixed deposits are placed with bank and financial institutions which are regulated.

At the reporting date, except for amount due from NCSS (note 6), which accounts for 69% of other receivables as at 31 March 2017 (2016: amount due from MSF, 76%), there is no significant concentration (more than 10%) of credit risk in respect of other receivables. The maximum exposure to credit risk is represented by the carrying amount of each financial asset in the statement of financial position.

Impairment losses

The ageing of other receivables at the reporting date is:

	Gross 2017 \$	Impairment losses 2017 \$	Gross 2016 \$	Impairment losses 2016 \$
Not past due	358,055	–	445,406	–
Past due	22,179	–	19,647	–
	380,234	–	465,053	–

Based on historical default rates, the Home believes that no impairment allowance is necessary in respect of other receivables.

Liquidity risk

Liquidity risk is the risk that the Home will encounter difficulty in meeting the obligations as they fall due. The Home monitors its liquidity risk and maintains a level of cash and cash equivalents deemed adequate by management to finance the Home's operations and to mitigate the effects of fluctuations in cash flows.

The carrying amount of other payables and accruals reflect the contractual undiscounted cash outflows that are expected to be repaid within 1 year.

Market risk

Market risk is the risk that changes in market prices, such as interest rates, equity prices and exchange rates will affect the Home's income or the value of its holdings of financial instruments. The objective of market risk management is to manage and control market risk exposures within acceptable parameters, while optimising the return.

Interest rate risk

Interest rate risk is the risk that the value of a financial instrument and future cash flows will fluctuate due to changes in market interest rates. Fixed deposits are fixed rate instruments. The Home does not account for any fixed rate financial assets and liabilities at fair value through profit or loss. Therefore, a change in interest rates at the reporting date would not affect profit or loss.

Equity price risk

Equity price risk arises from available-for-sale equity securities. The Home's equity investment is listed on the London Stock Exchange. For such investment classified as available-for-sale, a 10% increase on the FTSE at the reporting date would have increased the Home's funds by \$62,836 (2016: \$43,015); an equal change in the opposite direction would have decreased the Home's funds by \$62,836 (2016: \$43,015). The analysis is performed on the same basis for 2016 and assumes that all other variables remain the same.

Foreign currency risk

The Home incurs foreign currency risk on quoted investment that are denominated in currencies other than Singapore dollars. The currencies giving rise to this risk are primarily United States (US) dollars.

The Home’s exposure to foreign currency is as follows:

	2017	2016
	US dollar	US dollar
	\$	\$
Quoted investment	628,358	430,146

Sensitivity analysis

A 10% strengthening of the Singapore dollar, as indicated below, against the US dollar at 31 March would have decreased the Home’s funds by the amounts shown below. This analysis is based on foreign currency exchange rate variances that the Home considered to be reasonably probable at the end of the reporting period. The analysis assumes that all other variables, in particular interest rates, remain constant. The analysis is performed on the same basis for 2016, albeit that the reasonably possible foreign exchange rate variances were different, as indicated below:

	2017	2016
	Funds	Funds
	\$	\$
US dollar	(62,836)	(43,015)

A 10% weakening of Singapore dollar against the above currency at 31 March would have had the equal but opposite effect on the above currency to the amounts shown above, on the basis that all other variables remain constant.

Capital management

The Home defines “capital” as all components of funds.

The Governors’ policy is to maintain sufficient funds so as to sustain future activities of the Home. The Governors seek to maintain a balance between the receipts and expenditures of the Home.

There were no changes in the Home’s approach to capital management during the year.

The Home is not subject to externally imposed capital requirements.

Accounting classifications and fair values

The carrying amounts and fair values of financial assets and financial liabilities, including their levels in the fair value hierarchy are as follows. It does not include fair value information for financial assets and financial liabilities not measured at fair value if the carrying amount is a reasonable approximation of fair value.

	Loans and receivables \$	Available- for-sale \$	Other financial liabilities \$	Total \$	Level 1 fair value \$
2017					
Financial assets measured at fair value					
Quoted investment	–	628,358	–	628,358	628,358
Financial assets not measured at fair value					
Other receivables	380,234	–	–	380,234	
Cash and cash equivalents	8,101,051	–	–	8,101,051	
	<u>8,481,285</u>	<u>–</u>	<u>–</u>	<u>8,481,285</u>	
Financial liabilities not measured at fair value					
Other payables and accruals	–	–	(227,466)	(227,466)	
2016					
Financial assets measured at fair value					
Quoted investment	–	430,146	–	430,146	430,146
Financial assets not measured at fair value					
Other receivables	465,053	–	–	465,053	
Cash and cash equivalents	7,483,576	–	–	7,483,576	
	<u>7,948,629</u>	<u>–</u>	<u>–</u>	<u>7,948,629</u>	
Financial liabilities not measured at fair value					
Other payables and accruals	–	–	(212,893)	(212,893)	

Measurement of fair values

Quoted investment

The fair value of quoted investment is determined by reference to the quoted bid price at the reporting date.

Other financial assets and liabilities

The carrying amounts of other financial assets and liabilities with a maturity of less than one year (including other receivables, cash and cash equivalents and other payables and accruals) are assumed to approximate their fair values because of the short period to maturity.

Financial statements – supplementary schedules
Year ended 31 March 2017

Pursuant to the requirements of the NCSS that funds the programmes of the Home, the Home's statement of financial position and statement of financial activities should be presented to report assets, liabilities, income and expenditures of each activity programme and of the headquarter.

Below are the bases of apportionment, where applicable, used by Management for the significant accounts in these supplementary schedules:

	Headquarter	Residential	Day care
	\$	\$	\$
Incoming resources other than those designated to specific activity programmes ⁽ⁱ⁾	20%	60%	20%
Professional fees	Actual ⁽ⁱⁱ⁾	70% ⁽ⁱⁱⁱ⁾	30% ⁽ⁱⁱⁱ⁾
Food ^(iv)	0%	90%	10%

(i) Based on the actual operating expenses incurred for each activity programme in the prior year

(ii) Based on the actual expenses incurred for the headquarter

(iii) Based on average number of clients of the residential care programme and day care programme for the year

(iv) Based on headcount of clients and staff and the consumption of meals

The reporting of the other accounts in the supplementary schedules are based on respective programmes' balances. Assets and liabilities are recorded and reported for each activity programme. The quoted investment which was bequeathed to the Home, is attributed to the headquarter and the activity programmes on the same basis for incoming resources other than those designated to specific activity programmes.

Income streams are analysed according to the activity programme that received or produced the income. Expenditures are generally directly attributed to activity programmes that incurred such expenses.

Financial statements – supplementary schedules (cont'd)
Year ended 31 March 2017

	2017			2016				
	Headquarter \$	Residential care \$	Day care \$	Total \$	Headquarter \$	Residential care \$	Day care \$	Total \$
Non-current assets								
Property, plant and equipment	9,944	3,521,138	1,404,052	4,935,134	3,761	3,786,104	1,451,408	5,241,273
Current assets								
Quoted investment	125,672	377,014	125,672	628,358	86,029	258,088	86,029	430,146
Other receivables	92,198	282,976	5,060	380,234	12,216	486,118	(33,281)	465,053
Fixed deposits	591,860	6,406,014	804,126	7,802,000	920,489	5,208,322	973,189	7,102,000
Cash at bank and in hand	59,810	179,431	59,810	299,051	76,475	228,826	76,275	381,576
	869,540	7,245,435	994,668	9,109,643	1,095,209	6,193,723	1,102,212	8,378,775
Total assets	879,484	10,766,573	2,398,720	14,044,777	1,098,970	9,967,458	2,553,620	13,620,048
Restricted funds								
Accumulated Reserve	704,962	8,303,499	2,195,490	11,203,951	967,608	7,497,340	2,385,927	10,850,875
Building Fund	–	1,718,894	–	1,718,894	–	1,718,894	–	1,718,894
Tanah Merah Hydroponic Fund	–	–	8,486	8,486	–	–	9,910	9,910
Designated Project Fund	–	136,467	10,101	146,568	–	205,026	6,322	211,348
Programme Development Fund	–	255,346	136,720	392,066	–	269,895	136,720	406,615
Community Silver Trust	–	118,648	–	118,648	–	146,757	–	146,757
	704,962	10,532,854	2,350,797	13,588,613	967,608	9,837,912	2,538,879	13,344,399

Financial statements – supplementary schedules (cont'd)
Year ended 31 March 2017

	2017			2016			
	Headquarter \$	Residential care \$	Day care \$	Headquarter \$	Residential care \$	Day care \$	Total \$
Unrestricted funds							
Exigency Fund	66,413	–	–	61,756	–	–	61,756
Designated Project Fund	1,000	–	–	1,000	–	–	1,000
Fair Value Reserve	32,257	96,771	32,257	–	–	–	–
	99,670	96,771	32,257	62,756	–	–	62,756
Total funds	804,632	10,629,625	2,383,054	1,030,364	9,837,912	2,538,879	13,407,155
Current liabilities							
Other payables and accruals	74,852	136,918	15,666	68,606	129,546	14,741	212,893
Total liabilities	74,852	136,918	15,666	68,606	129,546	14,741	212,893
Total funds and liabilities	879,484	10,766,573	2,398,720	1,098,970	9,967,458	2,553,620	13,620,048
<u>Accumulated Reserve</u>							

The Accumulated Reserve balance at end of the year as indicated above is restricted for the operations of respective programme and for the benefits of its intended clients only. In keeping with the funder/donor's intent for the use of monies, the Accumulated Reserve will not be transferred out of the programme for other purposes.

Financial statements – supplementary schedules (cont'd)
Year ended 31 March 2017

	2017			2016				
	Headquarter \$	Residential care \$	Day care \$	Total \$	Headquarter \$	Residential care \$	Day care \$	Total \$
Incoming resources								
Government subvention	-	1,612,292	98,484	1,710,776	-	1,731,540	85,281	1,816,821
Funding from the National Council of Social Service								
- Community Chest	233,363	-	-	233,363	258,174	479,699	65,178	803,051
- Tote Board Social Service Fund	-	489,711	26,906	516,617	-	-	-	-
- VCF	17,704	-	-	17,704	17,976	-	-	17,976
Unsolicited donations	23,896	71,689	23,896	119,481	73,775	221,806	73,896	369,477
Designated donations	-	35,807	5,832	41,639	500	193,495	7,000	200,995
Programme fees	-	164,660	31,867	196,527	-	159,342	26,424	185,766
Client transport subsidy	-	690	21,781	22,471	-	752	19,598	20,350
Dividends	7,658	22,970	7,657	38,285	7,140	21,418	7,140	35,698
Interest income	8,929	26,507	8,836	44,272	5,258	15,773	5,258	26,289
Miscellaneous	1,641	7,254	4,231	13,126	11,198	40,040	14,381	65,619
Miscellaneous (Exigency Fund & TMHF)	7,357	-	391	7,748	6,532	-	58	6,590
	300,548	2,431,580	229,881	2,962,009	380,553	2,863,865	304,214	3,548,632
Less: Resources expended	(558,537)	(1,736,638)	(417,963)	(2,713,138)	(532,495)	(1,799,966)	(465,157)	(2,797,618)
(Deficit)/Surplus for the year	(257,989)	694,942	(188,082)	248,871	(151,942)	1,063,899	(160,943)	751,014

Financial statements – supplementary schedules (cont'd)
Year ended 31 March 2017

	2017			2016				
	Headquarter \$	Residential care \$	Day care \$	Total \$	Headquarter \$	Residential care \$	Day care \$	Total \$
Resources expended								
Audit fee	28,700	–	–	28,700	21,600	–	–	21,600
Communication	1,414	2,312	732	4,458	1,238	1,996	882	4,116
Depreciation	5,637	364,605	55,236	425,478	3,389	373,761	81,389	458,539
Food	–	89,614	8,505	98,119	–	84,144	8,312	92,456
Food (DE)	–	5,854	–	5,854	–	5,218	–	5,218
Gratuity expenses *	–	33,877	3,433	37,310	–	31,912	2,947	34,859
GST expenses	6,131	29,227	4,628	39,986	4,287	19,355	3,997	27,639
Housekeeping	–	12,247	898	13,145	–	9,668	829	10,497
Insurance	56	7,866	5,343	13,265	56	8,024	5,960	14,040
Impairment loss on quoted investment	–	–	–	–	40,359	121,077	40,359	201,795
Laundry	–	10,379	–	10,379	–	10,352	–	10,352
Maintenance:								
- Equipment	5,394	29,856	2,756	38,006	3,254	28,121	1,206	32,581
- Equipment (DE)	–	–	–	–	–	375	–	375
- Equipment (PDF)	4,179	–	–	4,179	4,547	–	–	4,547
- Land and building	–	56,400	939	57,339	–	43,876	1,909	45,785
- Land and building (CST)	–	–	–	–	–	3,150	–	3,150
- Vehicles	–	3,487	6,408	9,895	–	2,706	3,616	6,322
Manpower contract service *	–	4,553	362	4,915	–	7,182	636	7,818
Balance carried forward	51,511	650,277	89,240	791,028	78,730	750,917	152,042	981,689

Financial Statement – supplementary schedules (cont'd)
Year ended 31 March 2017

	2017			2016				
	Headquarter \$	Residential care \$	Day care \$	Total \$	Headquarter \$	Residential care \$	Day care \$	Total \$
Balance brought forward	51,511	650,277	89,240	791,028	78,730	750,917	152,042	981,689
Medicines	–	15,951	–	15,951	–	7,709	–	7,709
Medicines (DE)	–	15,037	–	15,037	–	20,646	–	20,646
Miscellaneous (Exigency Fund)	2,700	–	–	2,700	4,547	–	–	4,547
Miscellaneous	668	478	73	1,219	975	329	122	1,426
Miscellaneous (DE)	–	–	–	–	–	250	–	250
Office supplies	1,255	819	181	2,255	1,493	1,529	484	3,506
Professional fees	22,733	48,190	19,153	90,076	22,608	45,296	19,412	87,316
Public education	–	3,600	–	3,600	–	8,600	–	8,600
Recruitment expenses *	–	1,297	319	1,616	228	456	118	802
Salaries, bonuses and allowances *	467,343	855,893	283,674	1,606,910	411,753	747,391	224,751	1,383,895
Salaries, bonuses and allowances (CST) *	–	–	–	–	–	60,786	42,062	102,848
Social recreation	–	767	1,818	2,585	–	840	1,504	2,344
Social recreation (DE)	–	–	–	–	–	1,293	–	1,293
Specific Assistance to Clients (DE)	–	20,416	2,053	22,469	–	36,901	2,118	39,019
Staff benefits *	6,576	23,535	5,441	35,552	6,397	15,021	8,606	30,024
Staff benefits (DE) *	–	500	–	500	200	150	–	350
Staff training *	702	190	–	892	615	1,607	170	2,392
Balance carried forward	553,488	1,636,950	401,952	2,592,390	527,546	1,699,721	451,389	2,678,656

Financial statements – supplementary schedules (cont'd)
Year ended 31 March 2017

	2017			2016			
	Headquarter \$	Residential care \$	Day care \$	Headquarter \$	Residential care \$	Day care \$	Total \$
Balance brought forward	553,488	1,636,950	401,952	527,546	1,699,721	451,389	2,678,656
Transport	337	6,661	9,057	420	5,853	8,378	14,651
Utilities	4,712	88,645	5,096	4,529	85,121	4,929	94,579
Other expenses	–	752	20	–	4,976	30	5,006
Vocational Training (TMHF)	–	–	1,815	–	–	426	426
Vocational Training and Craft Purposes	–	3,090	23	–	3,638	5	3,643
Volunteer Development & Recognition	–	540	–	–	657	–	657
Expenditure for the year	558,537	1,736,638	417,963	532,495	1,799,966	465,157	2,797,618

VCF : VWOs-Charities Capability Fund
DE : Designated Expenditure
PDF : Programme Development Fund
CST : Community Silver Trust
TMHF : Tanah Merah Hydroponics Fund

* represents staff costs

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"Leonard Cheshire conceived of the disabled as contributors to society, not exiles from it; as men and women not different because they were disabled, but human beings whose minds become stronger and broader because they were disabled"

Extract from: 'New Lives for Old'

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